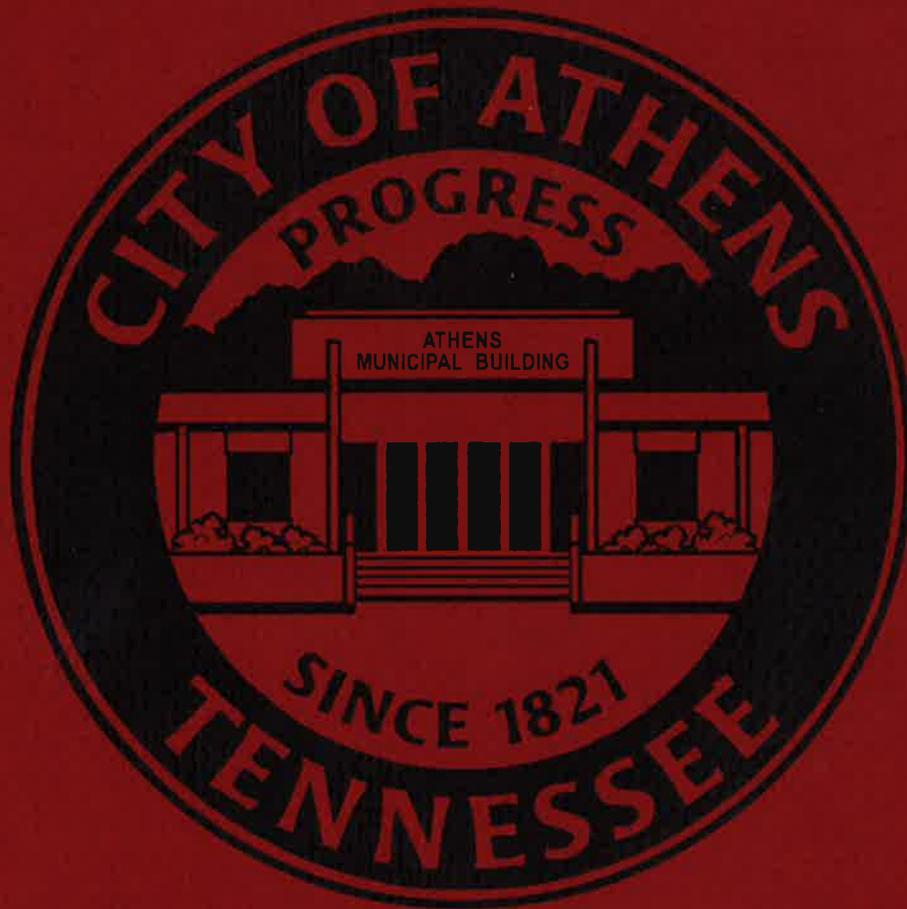


*City of Athens, Tennessee*



Annual Budget  
2017 – 2018

**CITY OF ATHENS, TENNESSEE  
TABLE OF CONTENTS  
FISCAL YEAR 2017-2018**

|   |          |
|---|----------|
| <b>VISION STATEMENT .....</b>                           | <b>1</b> |
| <b>INTRODUCTION.....</b>                                | <b>2</b> |
| <b>CITY ORGANIZATION CHART .....</b>                    | <b>5</b> |
| <br><b>BUDGET SUMMARIES</b>                             |          |
| Fund Summary .....                                      | 6        |
| Revenue Summary .....                                   | 8        |
| Expenditure Summary .....                               | 9        |
| Personnel Summary .....                                 | 10       |
| <br><b>FUND INFORMATION</b>                             |          |
| General Fund.....                                       | 12       |
| Revenue Summary.....                                    | 14       |
| Expenditure Summary .....                               | 16       |
| Administration.....                                     | 18       |
| Finance.....  | 21       |
| Human Resources.....                                    | 23       |
| Purchasing/Risk Management and Emergency Services ..... | 25       |
| Community Development .....                             | 27       |
| Police.....   | 30       |
| Fire .....  | 34       |
| Parks and Recreation .....                              | 37       |
| Public Works.....                                       | 41       |
| Non-Departmental .....                                  | 50       |
| <br>Debt Service Fund                                   |          |
| Revenues and Expenditures .....                         | 51       |
| <br>Sanitation Fund                                     |          |
| Revenues and Expenditures .....                         | 53       |
| <br>Drug Fund   |          |
| Revenues and Expenditures .....                         | 56       |
| <br><b>SCHEDULES AND SUMMARIES</b>                      |          |
| Budget Ordinance .....                                  | 58       |
| Property Tax Levy and Rate Information .....            | 65       |
| Fixed Asset Summary.....                                | 66       |
| Fleet Management Summary.....                           | 68       |
| Debt Service Schedule .....                             | 69       |
| Schedule of Interfund Transfers.....                    | 70       |

## **City of Athens, Tennessee**

### **VISION STATEMENT**

***A DYNAMIC CITY THAT PROVIDES OUTSTANDING QUALITY OF LIFE FOR ITS RESIDENTS, VISITORS, BUSINESSES AND INDUSTRIES.***

There are four strategies that proclaim this statement and are listed below:

- 1. STRATEGY: Promote an appealing environment for existing and future business and industry.**
- 2. STRATEGY: Provide a solid governmental support system that sustains and promotes planned growth and encourages highest value and best uses of development.**
- 3. STRATEGY: Embrace and participate in quality educational and cultural opportunities.**
- 4. STRATEGY: Promote and develop regional, natural, and cultural resources.**

## INTRODUCTION

The City of Athens, Tennessee, incorporated in 1891, is located in the southeastern part of the state, midway between the metropolitan cities of Knoxville and Chattanooga. This unique location affords the citizens of the City of Athens the ability to quickly access the amenities of two metropolitan areas. In addition, its proximity to the mountains of East Tennessee, the Tennessee River, and whitewater rafting makes it attractive to a wide range of individuals. The City of Athens serves a population of 13,458 and occupies a land area of approximately 15 square miles.



The City of Athens operates under the council-manager form of government, as authorized under Chapter 455 of the Private Acts of 1953. The five council members are elected at large. All elections are non-partisan, and the terms are for four years. Elections are held every two years on the first Tuesday in November so that only two or three seats are up for election at any given time. The council members select the Mayor and Vice-Mayor every two years at the council meeting in November, following the election. Policy-making and legislative authority are vested in the council. The council is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, hiring the city manager, and appointing the city attorney and city judge. The city manager is responsible for carrying out the policies and ordinances of the city council, for overseeing the City's day-to-day operations, and for appointing the heads of the various departments.

The City provides a full range of services which include police and fire protection; sanitation services; the construction and maintenance of highways, streets, and infrastructure; recreational activities and cultural events. In addition to general government activities, the governing body appoints the five-member Athens Utilities Board and approves the annual budget and debt issues for the Athens City Schools. The Utilities Board provides power, water, gas and sewer

services to residential, commercial and industrial customers located in Athens and the surrounding area. The Board of Education is responsible for elementary education (K-8<sup>th</sup> grades) within the City.

The annual budget serves as the foundation for the City of Athens' financial planning and control. The council reviews capital outlay needs each year at their annual retreat in January/February. The finance department compiles budgetary information to be distributed to the departments by February 28. Budget requests are submitted to the finance director in March, at which time the finance department compiles the data and makes revenue estimates. Budget hearings are held in April of each year with the department heads. In early May, the City Manager and/or Director of Finance make a formal balanced budget presentation to the city council.

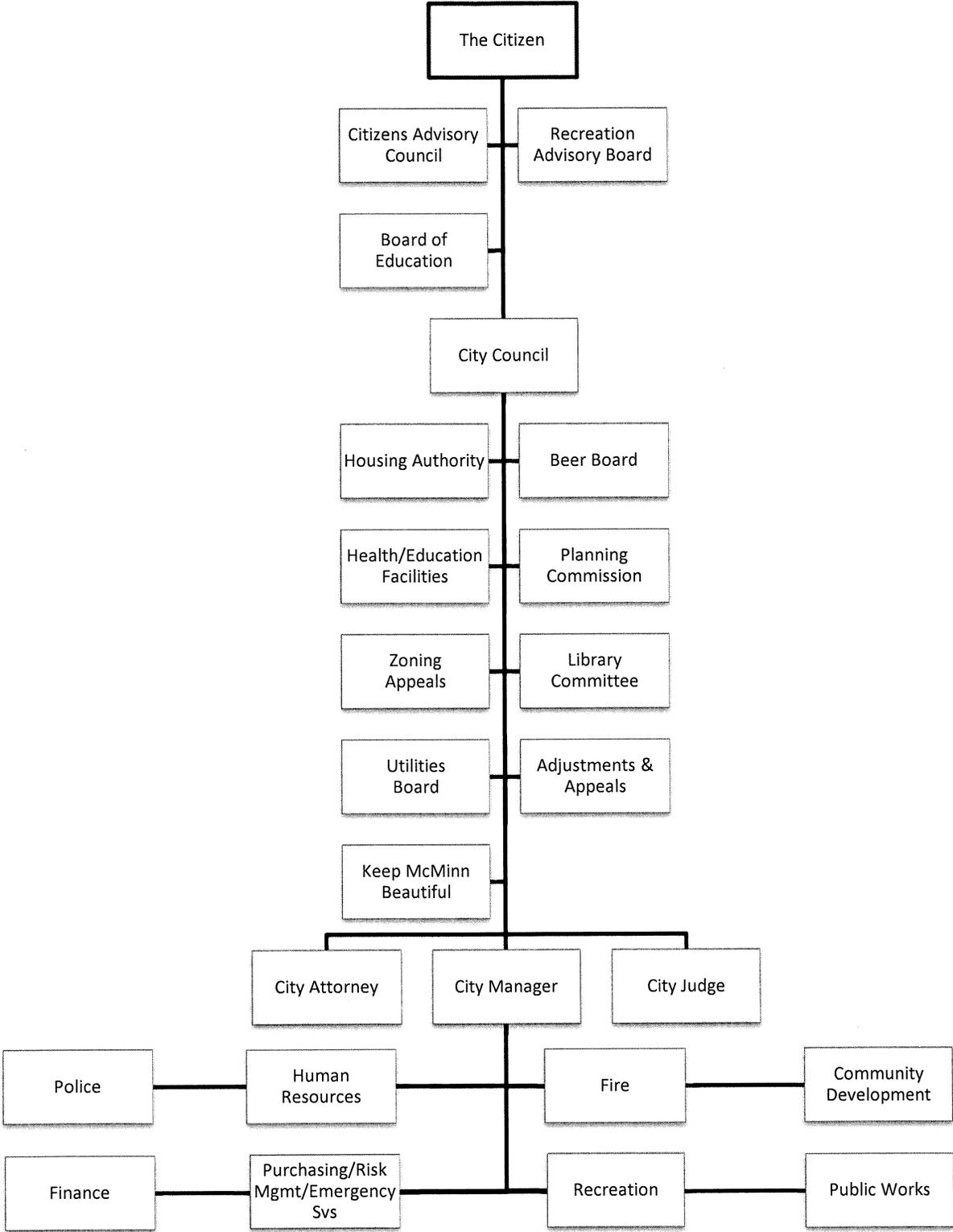
Athens is a great place to work and has several manufacturers and employers in the area. The City has three industrial parks, two of which still have available land for new facilities. These two parks are located on Interstate 75 at exit 49 and exit 52. Larger industries and employers include: Denso Tennessee, Inc.; Johnson Controls; McMinn County Board of Education; Heil Trailer, International; Dean Foods/Mayfield Dairy Farms, Inc.; Wal-Mart; Starr Regional Medical Center; Thomas & Betts; Dynasty Spas and E&E Manufacturing. These principal employers employ approximately 5,100 employees.



There are a wide variety of recreational activities for the citizens of Athens and for local tourists. Annual special events include the Soap Box Derby, Fishing Derby, July 4 Fireworks, the area's largest Easter Egg Hunt and the nationally recognized Daddy Daughter Dance. The 165 acre Athens Regional Park anchors the park system and includes two lakes, miles of hiking/walking trails, a large playground, baseball, softball, and soccer fields along with a large lake pavilion and the Southeast Tennessee Trade and Conference Center. Many other neighborhood parks are maintained by the City including the downtown Market Park which is home to the farmers market and a summer concert series along with other special events. The USS Charles R. Ware DD-865 calls Athens its final home port and the City hosts the ship reunion every three years and maintains Veterans Park, home to the Charles R. Ware memorial, the veteran's brick walk and monuments in honor and in memory of the area veterans.

The City retired the 2004 loan in May of 2017 and is currently debt free. This budget includes a 1½% across the board salary increase for all full-time employees and paying the full cost of individual coverage for employee health insurance. The city council and city board of education have had numerous meetings concerning renovating existing facilities or constructing new school buildings. Discussions are still ongoing and no decisions have been made on which course of action to take; therefore, no funding for either of these items has been included in the current budget request.



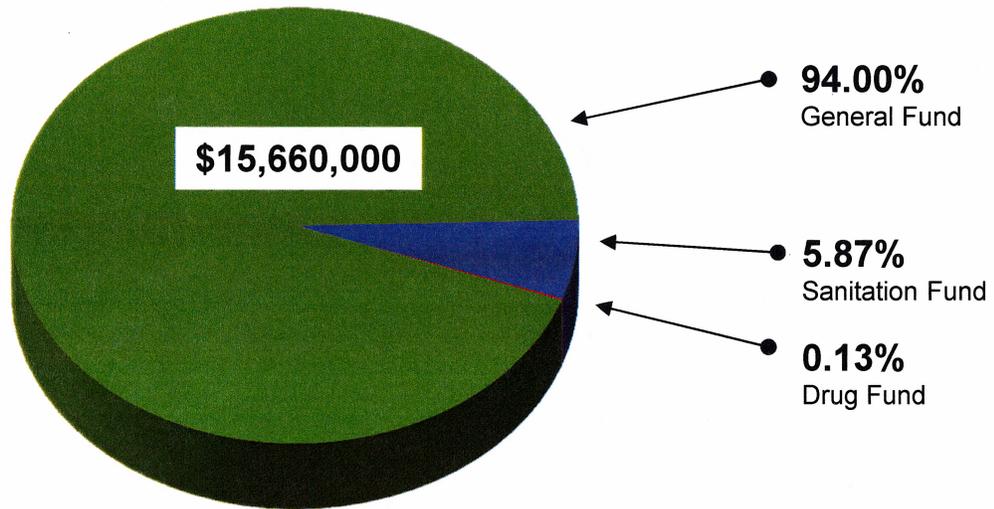


**CITY OF ATHENS, TENNESSEE  
FUND SUMMARY  
FISCAL YEAR 2017-2018**

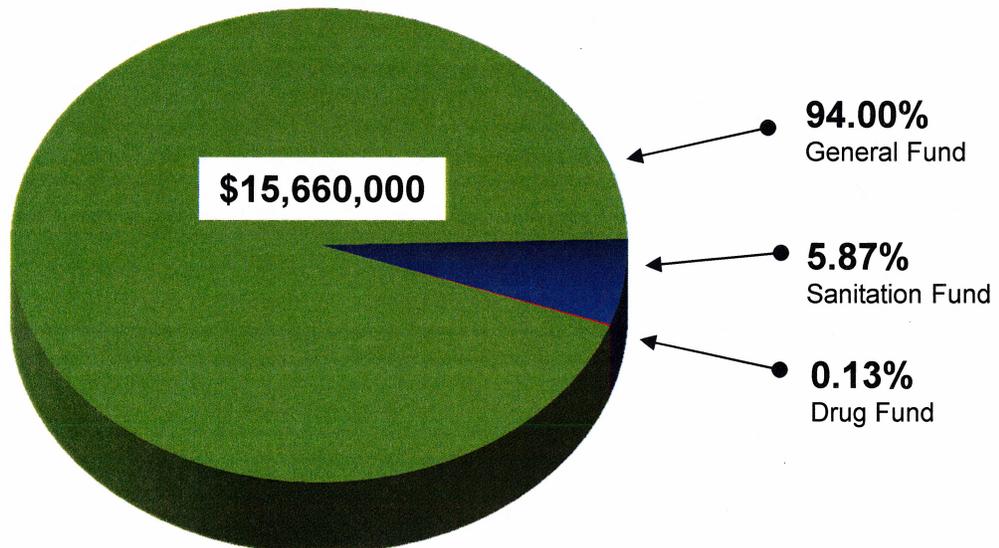
| <b>FUND</b>            | <b>OPENING<br/>BALANCE<br/>7/1/17</b> | <b>BUDGETED<br/>REVENUE</b> | <b>SUB-TOTAL</b>         | <b>BUDGETED<br/>EXPENDITURES</b> | <b>ENDING<br/>BALANCE<br/>6/30/18</b> |
|------------------------|---------------------------------------|-----------------------------|--------------------------|----------------------------------|---------------------------------------|
| <b>GENERAL FUND</b>    | 6,220,000                             | 14,720,000                  | 20,940,000               | 14,720,000                       | 6,220,000                             |
| <b>SANITATION FUND</b> | 1,500,000                             | 920,000                     | 2,420,000                | 920,000                          | 1,500,000                             |
| <b>DRUG FUND</b>       | <u>225,000</u>                        | <u>20,000</u>               | <u>245,000</u>           | <u>20,000</u>                    | <u>225,000</u>                        |
| <b>TOTAL ALL FUNDS</b> | <u><u>7,945,000</u></u>               | <u><u>15,660,000</u></u>    | <u><u>23,605,000</u></u> | <u><u>15,660,000</u></u>         | <u><u>7,945,000</u></u>               |

**CITY OF ATHENS, TENNESSEE  
FUND SUMMARY  
FISCAL YEAR 2017-2018**

**Budgeted Revenues**



**Budgeted Expenditures**



**CITY OF ATHENS, TENNESSEE**  
**REVENUE SUMMARY**  
**FISCAL YEAR 2017-2018**

| <u>REVENUES</u>            | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|----------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| General Fund               |                             |                             |                                |                               |
| Taxes                      | 10,694,530                  | 12,835,624                  | 12,319,000                     | 12,502,000                    |
| Intergovernmental Revenues | 1,886,977                   | 1,962,408                   | 1,786,000                      | 1,821,000                     |
| Charges For Services       | 320,065                     | 262,808                     | 249,000                        | 236,000                       |
| Fines and Forfeits         | 470,265                     | 493,339                     | 461,000                        | 121,000                       |
| Interest                   | 5,703                       | 16,892                      | 10,000                         | 20,000                        |
| Miscellaneous              | 30,602                      | 60,263                      | 20,000                         | 20,000                        |
| TOTAL GENERAL FUND         | <u>13,408,142</u>           | <u>15,631,334</u>           | <u>14,845,000</u>              | <u>14,720,000</u>             |
| DEBT SERVICE FUND          |                             |                             |                                |                               |
| Interest                   | 3,164                       | 7,507                       | 5,000                          | 0                             |
| Intergovernmental Revenues | 790,000                     | 1,215,000                   | 790,000                        | 0                             |
| TOTAL DEBT SERVICE FUND    | <u>793,164</u>              | <u>1,222,507</u>            | <u>795,000</u>                 | <u>0</u>                      |
| SANITATION FUND            |                             |                             |                                |                               |
| Charges For Services       | 903,115                     | 941,686                     | 904,500                        | 918,500                       |
| Interest                   | 295                         | 1,156                       | 500                            | 1,500                         |
| TOTAL SANITATION FUND      | <u>903,410</u>              | <u>942,842</u>              | <u>905,000</u>                 | <u>920,000</u>                |
| DRUG FUND                  |                             |                             |                                |                               |
| Fines and Forfeits         | 29,882                      | 34,850                      | 22,000                         | 20,000                        |
| Interest                   | 186                         | 419                         | 0                              | 0                             |
| TOTAL DRUG FUND            | <u>30,068</u>               | <u>35,269</u>               | <u>22,000</u>                  | <u>20,000</u>                 |
| TOTAL REVENUES             | <u>15,134,784</u>           | <u>17,831,952</u>           | <u>16,567,000</u>              | <u>15,660,000</u>             |

**CITY OF ATHENS, TENNESSEE  
EXPENDITURE SUMMARY  
FISCAL YEAR 2017-2018**

| <u>EXPENDITURES</u>                  | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| GENERAL FUND                         |                             |                             |                                |                               |
| Administration                       | 3,591,146                   | 3,575,306                   | 3,668,700                      | 3,636,200                     |
| Finance                              | 433,962                     | 441,521                     | 417,600                        | 432,600                       |
| Human Resources                      | 205,923                     | 201,283                     | 236,200                        | 195,400                       |
| Purchasing/Risk Mgmt & Emergency Svs | 457,843                     | 446,698                     | 501,700                        | 522,500                       |
| Community Development                | 361,917                     | 351,285                     | 338,800                        | 475,900                       |
| Police                               | 2,703,436                   | 2,533,234                   | 2,691,700                      | 2,584,300                     |
| Fire                                 | 1,919,974                   | 1,845,494                   | 1,921,700                      | 1,925,000                     |
| Parks And Recreation                 | 956,091                     | 985,544                     | 1,074,400                      | 1,310,100                     |
| Public Works                         | 2,356,496                   | 2,573,520                   | 3,104,200                      | 3,268,000                     |
| Non-Departmental                     | 790,000                     | 1,715,000                   | 890,000                        | 370,000                       |
| TOTAL GENERAL FUND                   | <u>13,776,788</u>           | <u>14,668,885</u>           | <u>14,845,000</u>              | <u>14,720,000</u>             |
| DEBT SERVICE FUND                    | <u>1,972,099</u>            | <u>790,106</u>              | <u>3,708,000</u>               | <u>0</u>                      |
| SANITATION FUND                      | <u>794,728</u>              | <u>765,330</u>              | <u>905,000</u>                 | <u>920,000</u>                |
| DRUG FUND                            | <u>46,930</u>               | <u>64,244</u>               | <u>22,000</u>                  | <u>20,000</u>                 |
| TOTAL EXPENDITURES                   | <u><u>16,590,545</u></u>    | <u><u>16,288,565</u></u>    | <u><u>19,480,000</u></u>       | <u><u>15,660,000</u></u>      |

**CITY OF ATHENS, TENNESSEE  
PERSONNEL SUMMARY  
FISCAL YEAR 2017-2018**

| <u>DEPARTMENT</u>                    | <u>2014-2015</u><br><u>BUDGET</u> |           |          | <u>2015-2016</u><br><u>BUDGET</u> |           |          | <u>2016-2017</u><br><u>BUDGET</u> |           |          | <u>2017-2018</u><br><u>BUDGET</u> |           |          |
|--------------------------------------|-----------------------------------|-----------|----------|-----------------------------------|-----------|----------|-----------------------------------|-----------|----------|-----------------------------------|-----------|----------|
|                                      | <u>FT</u>                         | <u>PT</u> | <u>S</u> |
| ADMINISTRATION                       | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          |
| FINANCE                              | 5                                 |           |          | 5                                 |           |          | 5                                 |           |          | 5                                 |           |          |
| HUMAN RESOURCES                      | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          |
| PURCHASING/RISK MGMT & EMERGENCY SVS |                                   |           |          |                                   |           |          |                                   |           |          |                                   |           |          |
| Administration                       | 1                                 |           |          | 1                                 |           |          | 1                                 |           |          | 1                                 |           |          |
| Communication                        | 0                                 |           |          | 0                                 |           |          | 0                                 |           |          | 0                                 |           |          |
| COMMUNITY DEVELOPMENT                |                                   |           |          |                                   |           |          |                                   |           |          |                                   |           |          |
| Administration                       | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          |
| Codes Enforcement                    | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          | 3                                 |           |          |
| POLICE                               |                                   |           |          |                                   |           |          |                                   |           |          |                                   |           |          |
| Administration                       | 3                                 |           |          | 3                                 |           |          | 4                                 |           |          | 3                                 |           |          |
| Patrol                               | 27                                |           |          | 27                                |           |          | 26                                |           |          | 27                                |           |          |
| Detectives                           | 3                                 |           |          | 3                                 |           |          | 3                                 |           |          | 3                                 |           |          |
| FIRE                                 |                                   |           |          |                                   |           |          |                                   |           |          |                                   |           |          |
| Administration                       | 1                                 |           |          | 1                                 |           |          | 1                                 |           |          | 1                                 |           |          |
| Prevention                           | 0                                 | (***)     |          | 0                                 | (***)     |          | 0                                 | (***)     |          | 0                                 | (***)     |          |
| Suppression                          | 21                                | (**)      |          | 21                                | (**)      |          | 21                                | (**)      |          | 21                                | (**)      |          |
| PARKS AND RECREATION                 |                                   |           |          |                                   |           |          |                                   |           |          |                                   |           |          |
| Administration                       | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          | 2                                 |           |          |
| Maintenance                          | 5                                 | 7         |          | 5                                 | 7         |          | 5                                 | 7         |          | 6                                 | 7         |          |
| Swimming Pools                       | 0                                 | 5         |          | 0                                 | 5         |          | 0                                 | 5         |          | 0                                 | 5         |          |
| Program Planning                     | 2                                 | (*)       |          | 2                                 | (*)       |          | 2                                 | (*)       |          | 2                                 | (*)       |          |

**CITY OF ATHENS, TENNESSEE  
PERSONNEL SUMMARY  
FISCAL YEAR 2017-2018**

| <u>DEPARTMENT</u>      | <u>2014-2015</u> |           |           | <u>2015-2016</u> |           |           | <u>2016-2017</u> |           |           | <u>2017-2018</u> |           |           |
|------------------------|------------------|-----------|-----------|------------------|-----------|-----------|------------------|-----------|-----------|------------------|-----------|-----------|
|                        | <u>BUDGET</u>    |           |           | <u>BUDGET</u>    |           |           | <u>BUDGET</u>    |           |           | <u>BUDGET</u>    |           |           |
|                        | <u>FT</u>        | <u>PT</u> | <u>S</u>  |
| PUBLIC WORKS           |                  |           |           |                  |           |           |                  |           |           |                  |           |           |
| Administration         | 3                |           |           | 3                |           |           | 3                |           |           | 3                |           |           |
| Traffic Control        | 2                |           |           | 2                |           |           | 2                |           |           | 2                |           |           |
| Street Maintenance     | 4                |           |           | 5                |           |           | 5                |           |           | 5                |           |           |
| Street Construction    | 4                |           |           | 5                |           |           | 5                |           |           | 5                |           |           |
| Street Cleaning        | 9                |           |           | 9                |           |           | 9                |           |           | 9                |           |           |
| Fleet Maintenance      | 3                |           |           | 3                |           |           | 3                |           |           | 3                |           |           |
| Sanitation             | 5                |           |           | 5                |           |           | 5                | 2         |           | 5                | 2         |           |
| Animal Control         | 1                | 2         |           | 1                | 2         |           | 1                | 2         |           | 1                | 2         |           |
| <b>TOTAL PERSONNEL</b> | <b>109</b>       | <b>2</b>  | <b>12</b> | <b>111</b>       | <b>2</b>  | <b>12</b> | <b>111</b>       | <b>4</b>  | <b>12</b> | <b>113</b>       | <b>4</b>  | <b>12</b> |

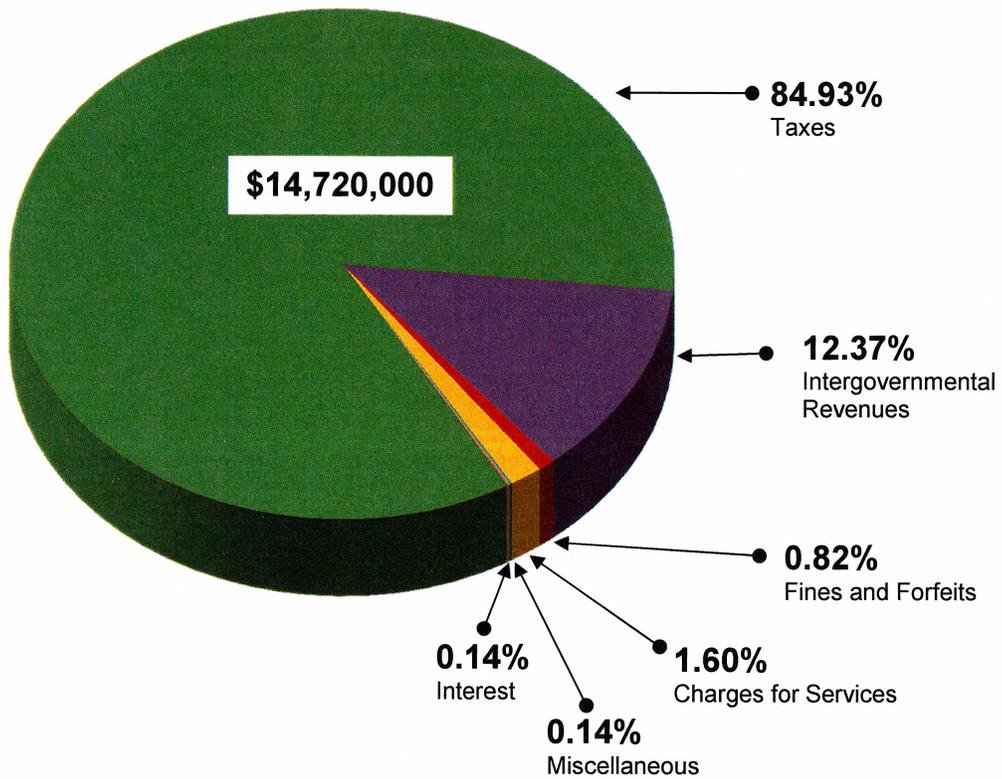
FT - Full-Time  
PT - Part-Time  
S - Seasonal

- (\*) No specified number of positions are maintained. Number of employees varies based upon programs offered.
- (\*\*) 12 volunteer firemen positions are maintained. These provide part-time assistance during periods of vacation, illness, etc. by full-time employees.
- (\*\*\*) This position is an authorized position that is vacant and unfunded

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND BUDGET  
FISCAL YEAR 2017-2018**

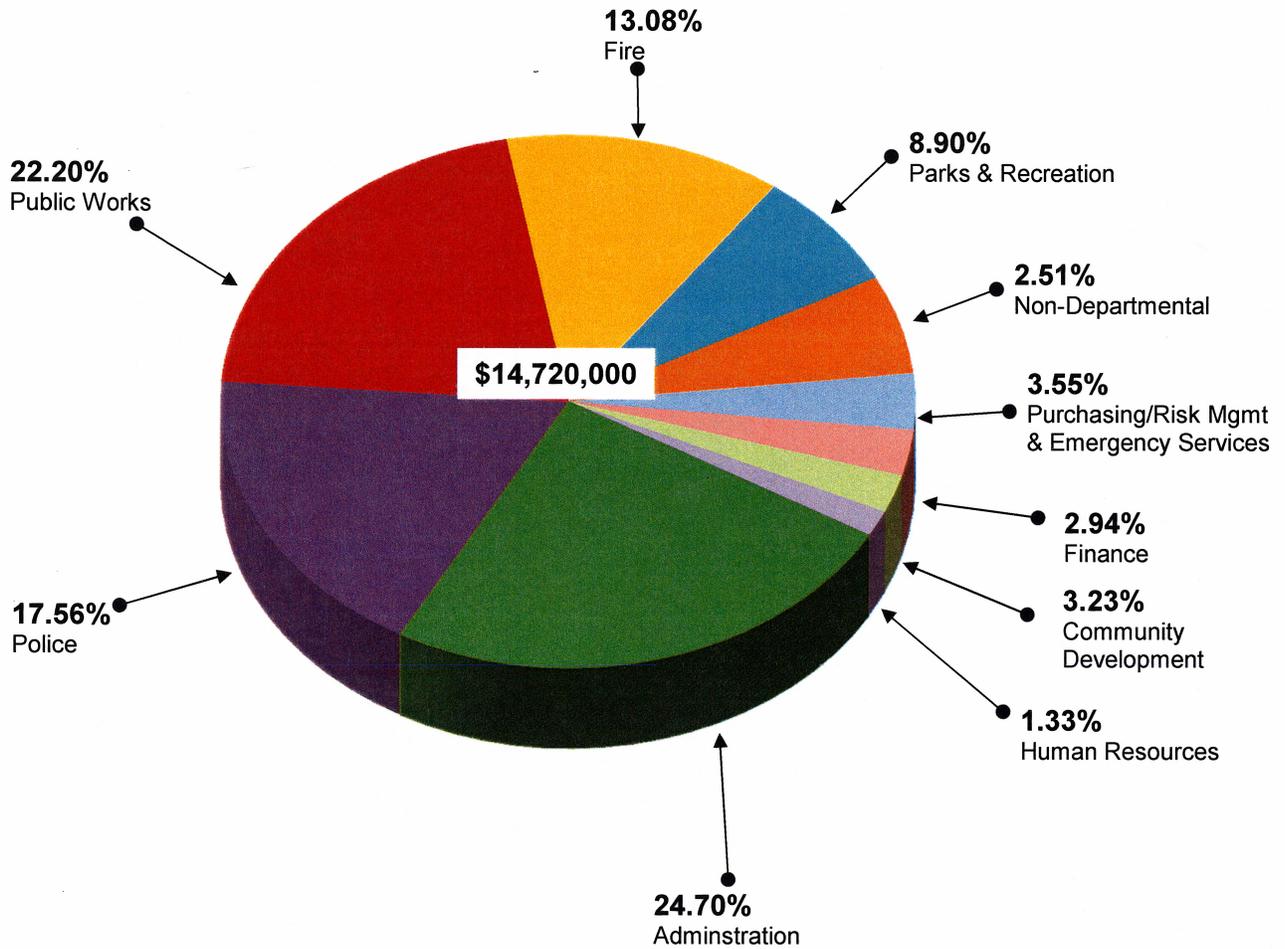
The General Fund is the primary fund of the City of Athens. It is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

**Budgeted Revenues**



**CITY OF ATHENS, TENNESSEE  
GENERAL FUND BUDGET  
FISCAL YEAR 2017-2018**

**Budgeted Expenditures**



**CITY OF ATHENS, TENNESSEE  
GENERAL FUND REVENUE SUMMARY  
FISCAL YEAR 2017-2018**

| <u>REVENUES</u>                         | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|---|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| <b>TAXES</b>                            |                             |                             |                                |                               |
| Current Property Taxes                  | 4,104,942                   | 5,599,695                   | 5,175,000                      | 5,250,000                     |
| Prior Year Property Taxes               | 114,590                     | 96,626                      | 160,000                        | 120,000                       |
| Delinquent Taxes-Clerk & Master         | 44,021                      | 93,414                      | 70,000                         | 70,000                        |
| Public Utilities                        | 91,153                      | 124,017                     | 90,000                         | 90,000                        |
| Penalty and Interest                    | 34,634                      | 65,793                      | 35,000                         | 40,000                        |
| AUB Electric                            | 696,562                     | 713,334                     | 710,000                        | 710,000                       |
| AUB Gas                                 | 203,741                     | 228,673                     | 220,000                        | 260,000                       |
| Local 2% Sales Tax                      | 4,121,597                   | 4,391,883                   | 4,400,000                      | 4,450,000                     |
| Local Beer Tax                          | 504,260                     | 499,443                     | 500,000                        | 490,000                       |
| Wholesale Liquor Tax                    | 0                           | 148,667                     | 120,000                        | 180,000                       |
| Business Licenses                       | 366,053                     | 427,006                     | 452,000                        | 462,000                       |
| Cable TV Franchise Fees                 | 173,483                     | 192,185                     | 182,000                        | 180,000                       |
| TVA Payments in Lieu of Tax             | 156,125                     | 158,074                     | 155,000                        | 150,000                       |
| TVA Impact Payments                     | 40,722                      | 41,224                      | 0                              | 0                             |
| Athens Housing Authority                | 42,647                      | 55,590                      | 50,000                         | 50,000                        |
| <b>TOTAL TAXES</b>                      | <u>10,694,530</u>           | <u>12,835,624</u>           | <u>12,319,000</u>              | <u>12,502,000</u>             |
| <b>INTERGOVERNMENTAL REVENUES</b>       |                             |                             |                                |                               |
| State: Law/Fire Supplements             | 28,800                      | 26,400                      | 32,000                         | 32,000                        |
| State: Sales Tax                        | 1,031,615                   | 1,089,938                   | 1,100,000                      | 1,130,000                     |
| State: Income Tax                       | 207,910                     | 193,500                     | 100,000                        | 80,000                        |
| State: Beer Tax                         | 6,437                       | 6,571                       | 6,000                          | 6,000                         |
| State: Mixed Drink Tax                  | 46,390                      | 49,832                      | 40,000                         | 45,000                        |
| State: Gasoline Inspection Tax          | 27,468                      | 27,387                      | 28,000                         | 28,000                        |
| State: Excise Tax                       | 57,011                      | 91,808                      | 40,000                         | 40,000                        |
| State: Gas & Motor Fuel Tax             | 353,311                     | 370,799                     | 355,000                        | 370,000                       |
| Reimb: Other Governments                | 79,982                      | 67,515                      | 70,000                         | 70,000                        |
| Reimb: Highway Maintenance              | 22,428                      | 24,945                      | 15,000                         | 20,000                        |
| Reimb: Other                            | 1,667                       | 0                           | 0                              | 0                             |
| Grants: Police                          | 23,958                      | 11,395                      | 0                              | 0                             |
| Grants: Other                           | 0                           | 2,318                       | 0                              | 0                             |
| <b>TOTAL INTERGOVERNMENTAL REVENUES</b> | <u>1,886,977</u>            | <u>1,962,408</u>            | <u>1,786,000</u>               | <u>1,821,000</u>              |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND REVENUE SUMMARY  
FISCAL YEAR 2017-2018**

| <u>REVENUES</u>                    | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|------------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| <b>CHARGES FOR SERVICES</b>        |                             |                             |                                |                               |
| Taxi/Wrecker Permits               | 1,040                       | 560                         | 1,000                          | 1,000                         |
| Beer Permits                       | 16,012                      | 12,167                      | 12,000                         | 10,000                        |
| Animal Control Fees                | 2,845                       | 2,575                       | 3,000                          | 3,000                         |
| Building Permits & Fees            | 123,053                     | 76,459                      | 65,000                         | 65,000                        |
| Accident Report Charges            | 666                         | 330                         | 1,000                          | 1,000                         |
| Repair Damages - AUB               | 40,029                      | 30,971                      | 25,000                         | 25,000                        |
| Sale of Cemetery Lots              | 10,960                      | 9,200                       | 7,000                          | 7,000                         |
| Pools: Ingleside                   | 14,221                      | 11,145                      | 10,000                         | 10,000                        |
| Concessions                        | 31,101                      | 28,981                      | 40,000                         | 30,000                        |
| Adult Sports Activities            | 0                           | 610                         | 0                              | 0                             |
| General Classes                    | 39,928                      | 48,220                      | 50,000                         | 50,000                        |
| Youth Sports Activities            | 33,745                      | 36,233                      | 30,000                         | 30,000                        |
| Lease/Rental: Shelters/Ballfields  | 6,465                       | 5,357                       | 5,000                          | 4,000                         |
| <b>TOTAL CHARGES FOR SERVICES</b>  | <u>320,065</u>              | <u>262,808</u>              | <u>249,000</u>                 | <u>236,000</u>                |
| <b>FINES AND FORFEITS</b>          |                             |                             |                                |                               |
| Court Fines - State Charges        | 47,540                      | 47,644                      | 60,000                         | 20,000                        |
| Court Fines                        | 387,067                     | 403,170                     | 400,000                        | 100,000                       |
| Drug Fines                         | 29,883                      | 34,850                      | 0                              | 0                             |
| Beer Code Fines/Penalties          | 3,250                       | 6,000                       | 0                              | 0                             |
| False Alarm Fees                   | 2,525                       | 1,675                       | 1,000                          | 1,000                         |
| <b>TOTAL FINES AND FORFEITS</b>    | <u>470,265</u>              | <u>493,339</u>              | <u>461,000</u>                 | <u>121,000</u>                |
| <b>INTEREST</b>                    | <u>5,703</u>                | <u>16,892</u>               | <u>10,000</u>                  | <u>20,000</u>                 |
| <b>MISCELLANEOUS</b>               |                             |                             |                                |                               |
| Sale of City Property              | 365                         | 7,885                       | 0                              | 0                             |
| Insurance Recoveries               | 3,769                       | 15,593                      | 0                              | 0                             |
| Miscellaneous                      | 26,468                      | 36,785                      | 20,000                         | 20,000                        |
| <b>TOTAL MISCELLANEOUS</b>         | <u>30,602</u>               | <u>60,263</u>               | <u>20,000</u>                  | <u>20,000</u>                 |
| <b>TOTAL GENERAL FUND REVENUES</b> | <u>13,408,142</u>           | <u>15,631,334</u>           | <u>14,845,000</u>              | <u>14,720,000</u>             |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURE SUMMARY  
FISCAL YEAR 2017-2018**

| <u>DEPARTMENT/DIVISION</u>                      | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|---|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| <b>ADMINISTRATION</b>                           |                             |                             |                                |                               |
| City Manager's Office                           | 284,967                     | 279,752                     | 311,900                        | 319,000                       |
| City Council                                    | 49,278                      | 49,440                      | 56,500                         | 51,900                        |
| City Judge                                      | 12,918                      | 12,918                      | 13,000                         | 13,000                        |
| City Attorney                                   | 21,867                      | 26,211                      | 20,000                         | 30,000                        |
| Special Appropriations                          | 310,900                     | 301,300                     | 321,300                        | 321,300                       |
| Athens City Schools                             | 2,421,000                   | 2,437,600                   | 2,421,000                      | 2,421,000                     |
| Athens Utilities Board                          | 490,216                     | 468,085                     | 525,000                        | 480,000                       |
| <b>TOTAL ADMINISTRATION</b>                     | <b>3,591,146</b>            | <b>3,575,306</b>            | <b>3,668,700</b>               | <b>3,636,200</b>              |
| <b>FINANCE</b>                                  | <b>433,962</b>              | <b>441,521</b>              | <b>417,600</b>                 | <b>432,600</b>                |
| <b>HUMAN RESOURCES</b>                          | <b>205,923</b>              | <b>201,283</b>              | <b>236,200</b>                 | <b>195,400</b>                |
| <b>PURCHASING/RISK MGMT &amp; EMERGENCY SVS</b> |                             |                             |                                |                               |
| Administration                                  | 91,341                      | 94,217                      | 94,700                         | 114,100                       |
| City Hall                                       | 137,766                     | 118,755                     | 167,700                        | 165,100                       |
| Communications                                  | 228,736                     | 233,726                     | 239,300                        | 243,300                       |
| <b>TOTAL PURCH/RISK MGMT &amp; EMER SVS</b>     | <b>457,843</b>              | <b>446,698</b>              | <b>501,700</b>                 | <b>522,500</b>                |
| <b>COMMUNITY DEVELOPMENT</b>                    |                             |                             |                                |                               |
| Administration                                  | 151,883                     | 148,326                     | 141,300                        | 166,300                       |
| Codes Enforcement                               | 181,413                     | 172,891                     | 168,300                        | 280,400                       |
| Cemeteries                                      | 28,621                      | 30,068                      | 29,200                         | 29,200                        |
| <b>TOTAL COMMUNITY DEVELOPMENT</b>              | <b>361,917</b>              | <b>351,285</b>              | <b>338,800</b>                 | <b>475,900</b>                |
| <b>POLICE</b>                                   |                             |                             |                                |                               |
| Administration                                  | 394,252                     | 337,362                     | 384,700                        | 298,000                       |
| Patrol  | 2,074,755                   | 2,016,800                   | 2,065,200                      | 2,044,000                     |
| Detective                                       | 234,429                     | 179,072                     | 241,800                        | 242,300                       |
| <b>TOTAL POLICE</b>                             | <b>2,703,436</b>            | <b>2,533,234</b>            | <b>2,691,700</b>               | <b>2,584,300</b>              |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURE SUMMARY  
FISCAL YEAR 2017-2018**

| <u>DEPARTMENT/DIVISION</u>      | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|---------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| <b>FIRE</b>                     |                             |                             |                                |                               |
| Administration                  | 120,489                     | 117,309                     | 113,600                        | 115,700                       |
| Prevention                      | 13,573                      | 10,380                      | 15,700                         | 19,100                        |
| Suppression                     | <u>1,785,912</u>            | <u>1,717,805</u>            | <u>1,792,400</u>               | <u>1,790,200</u>              |
| TOTAL FIRE                      | <u>1,919,974</u>            | <u>1,845,494</u>            | <u>1,921,700</u>               | <u>1,925,000</u>              |
| <b>PARKS AND RECREATION</b>     |                             |                             |                                |                               |
| Administration                  | 208,620                     | 208,653                     | 207,400                        | 213,800                       |
| Maintenance                     | 455,588                     | 497,086                     | 572,000                        | 795,900                       |
| Swimming Pools                  | 36,809                      | 29,013                      | 37,700                         | 36,600                        |
| Program Planning                | <u>255,074</u>              | <u>250,792</u>              | <u>257,300</u>                 | <u>263,800</u>                |
| TOTAL PARKS AND RECREATION      | <u>956,091</u>              | <u>985,544</u>              | <u>1,074,400</u>               | <u>1,310,100</u>              |
| <b>PUBLIC WORKS</b>             |                             |                             |                                |                               |
| Administration                  | 243,327                     | 216,346                     | 232,600                        | 256,500                       |
| Traffic Control                 | 181,215                     | 158,427                     | 251,000                        | 271,800                       |
| Street Maintenance              | 371,812                     | 653,057                     | 932,300                        | 928,000                       |
| Street Construction             | 344,386                     | 424,007                     | 506,900                        | 561,400                       |
| Street Cleaning                 | 810,163                     | 737,523                     | 792,800                        | 826,400                       |
| Fleet Maintenance               | 294,979                     | 277,662                     | 269,400                        | 300,700                       |
| Animal Control                  | <u>110,614</u>              | <u>106,498</u>              | <u>119,200</u>                 | <u>123,200</u>                |
| TOTAL PUBLIC WORKS              | <u>2,356,496</u>            | <u>2,573,520</u>            | <u>3,104,200</u>               | <u>3,268,000</u>              |
| NON-DEPARTMENTAL                | <u>790,000</u>              | <u>1,715,000</u>            | <u>890,000</u>                 | <u>370,000</u>                |
| TOTAL GENERAL FUND EXPENDITURES | <u><u>13,776,788</u></u>    | <u><u>14,668,885</u></u>    | <u><u>14,845,000</u></u>       | <u><u>14,720,000</u></u>      |

## **CITY OF ATHENS, TENNESSEE ADMINISTRATION DEPARTMENT**

The City Manager Division consists of two employees. The City Manager is responsible for the day to day operations of the city and is hired by the City Council. All department heads report directly to the City Manager. This division is responsible for preparation of the agendas for the City Council meetings and coordinating activities of the council members.

The City Council Division records all of the expenditures pertaining to the council members. The five council members are elected for four year terms with elections held every two years. Two or three positions are open for election every two years. The Mayor and Vice-Mayor are selected for two year terms by the council members at the first council meeting following the election. The council maintains active participation in the Tennessee Municipal League and National League of Cities, organizations that assist cities and leaders in meeting the needs of their citizens.

The City Judge Division consists of the Judge who is hired by the City Council. The Judge maintains court for violations of city codes and ordinances. The majority of cases in municipal court are for traffic offenses.

The City Attorney Division records expenditures for the legal fees for the city. The attorney is selected by the City Council and handles most legal matters for the city.

The Special Appropriations Division consists of funding to agencies that are not under the control of the city, but provide benefits to the city. Many of these receive funding from both the City and McMinn County.

The Athens City Schools Division is the funding provided by the city for operations of the school system. Beginning in 1984, the City Council and the School Board agreed that 45% of the local option sales tax revenue would be given to the Schools for their funding from the City. However, since the 2009 – 2010 fiscal year, due to State of Tennessee Maintenance of Effort requirements, the Schools Division funding was not decreased when sales tax revenue went down. This resulted in a greater percentage than the 45% being given. Currently the schools receive approximately 55% of the total sales tax received by the City. In addition to this, the schools may request additional funding for capital needs. The City has been paying \$790,000 annually into its Debt Service Fund since the inception of a school renovation project (2004) to facilitate payment on the debt through May, 2017.

The Athens Utilities Board Division is for the cost of operating street lights.

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>ADMINISTRATION</u>          | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| CITY MANAGER'S OFFICE          |                             |                             |                                |                               |
| Salaries                       | 150,804                     | 154,852                     | 180,000                        | 134,000                       |
| Fica                           | 11,053                      | 11,356                      | 14,600                         | 11,500                        |
| Group Life & Health Insurance  | 18,410                      | 18,494                      | 22,000                         | 22,000                        |
| Retirement                     | 55,152                      | 44,158                      | 30,000                         | 25,000                        |
| Workers Compensation Insurance | 786                         | 805                         | 1,000                          | 800                           |
| Employee Education & Training  | 356                         | 266                         | 800                            | 1,000                         |
| Disability Insurance           | 568                         | 580                         | 700                            | 600                           |
| Deferred Compensation          | 18,422                      | 18,220                      | 18,600                         | 2,700                         |
| Freight & Delivery Service     | 0                           | 32                          | 100                            | 100                           |
| Printing                       | 605                         | 793                         | 800                            | 1,000                         |
| Publicity/Subscriptions/Dues   | 7,197                       | 5,688                       | 8,300                          | 7,700                         |
| Telephone                      | 453                         | 653                         | 1,000                          | 1,200                         |
| Travel                         | 14,640                      | 13,917                      | 14,200                         | 16,000                        |
| Office Supplies                | 1,033                       | 903                         | 1,200                          | 1,200                         |
| Gasoline & Diesel              | 0                           | 0                           | 200                            | 0                             |
| Contracted Services            | 0                           | 0                           | 7,000                          | 7,000                         |
| Liability Insurance            | 1,732                       | 2,112                       | 2,400                          | 2,200                         |
| Industrial Development         | 1,370                       | 1,295                       | 3,000                          | 75,000                        |
| Public Relations               | 2,386                       | 5,628                       | 6,000                          | 10,000                        |
|                                | <u>284,967</u>              | <u>279,752</u>              | <u>311,900</u>                 | <u>319,000</u>                |
| TOTAL CITY MANAGER'S OFFICE    |                             |                             |                                |                               |
| CITY COUNCIL                   |                             |                             |                                |                               |
| Salaries                       | 15,068                      | 15,130                      | 16,000                         | 16,000                        |
| Fica                           | 1,252                       | 1,235                       | 1,400                          | 1,400                         |
| Publicity/Subscriptions/Dues   | 12,687                      | 14,338                      | 15,600                         | 13,000                        |
| Travel                         | 13,541                      | 12,161                      | 15,100                         | 15,100                        |
| Other Operating Supplies       | 266                         | 542                         | 700                            | 700                           |
| Contracted Services            | 5,292                       | 5,000                       | 5,500                          | 5,500                         |
| Strategic Vision Summit        | 162                         | 250                         | 200                            | 200                           |
| Election                       | 1,010                       | 784                         | 2,000                          | 0                             |
|                                | <u>49,278</u>               | <u>49,440</u>               | <u>56,500</u>                  | <u>51,900</u>                 |
| TOTAL CITY COUNCIL             |                             |                             |                                |                               |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>ADMINISTRATION</u>            | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|----------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| CITY JUDGE                       |                             |                             |                                |                               |
| Salaries                         | 12,000                      | 12,000                      | 12,000                         | 12,000                        |
| Fica                             | 918                         | 918                         | 1,000                          | 1,000                         |
| TOTAL CITY JUDGE                 | <u>12,918</u>               | <u>12,918</u>               | <u>13,000</u>                  | <u>13,000</u>                 |
| CITY ATTORNEY                    |                             |                             |                                |                               |
| Legal Services                   | <u>21,867</u>               | <u>26,211</u>               | <u>20,000</u>                  | <u>30,000</u>                 |
| TOTAL CITY ATTORNEY              | <u>21,867</u>               | <u>26,211</u>               | <u>20,000</u>                  | <u>30,000</u>                 |
| SPECIAL APPROPRIATIONS           |                             |                             |                                |                               |
| Chamber of Commerce              | 4,900                       | 0                           | 0                              | 0                             |
| Economic Development Authority   | 35,000                      | 35,000                      | 35,000                         | 35,000                        |
| Juvenile Services                | 66,000                      | 66,000                      | 66,000                         | 66,000                        |
| Tri-County Center                | 10,000                      | 10,000                      | 10,000                         | 10,000                        |
| Senior Citizens                  | 18,000                      | 18,000                      | 18,000                         | 18,000                        |
| Rescue Squad                     | 4,000                       | 4,000                       | 4,000                          | 4,000                         |
| Athens Area Arts Council         | 11,000                      | 11,000                      | 11,000                         | 11,000                        |
| Keep McMinn Beautiful            | 8,000                       | 8,000                       | 8,000                          | 8,000                         |
| Living Heritage Museum           | 5,000                       | 5,000                       | 5,000                          | 5,000                         |
| E.G. Fisher Library              | 144,300                     | 144,300                     | 144,300                        | 144,300                       |
| E.G. Fisher Library Capital Fund | 4,700                       | 0                           | 0                              | 0                             |
| Mainstreet                       | <u>0</u>                    | <u>0</u>                    | <u>20,000</u>                  | <u>20,000</u>                 |
| TOTAL SPECIAL APPROPRIATIONS     | <u>310,900</u>              | <u>301,300</u>              | <u>321,300</u>                 | <u>321,300</u>                |
| ATHENS CITY SCHOOLS              | <u>2,421,000</u>            | <u>2,437,600</u>            | <u>2,421,000</u>               | <u>2,421,000</u>              |
| ATHENS UTILITIES BOARD           |                             |                             |                                |                               |
| Street Lighting                  | <u>490,216</u>              | <u>468,085</u>              | <u>525,000</u>                 | <u>480,000</u>                |
| TOTAL ADMINISTRATION             | <u><u>3,591,146</u></u>     | <u><u>3,575,306</u></u>     | <u><u>3,668,700</u></u>        | <u><u>3,636,200</u></u>       |

**CITY OF ATHENS, TENNESSEE  
FINANCE DEPARTMENT**

The Finance Department consists of five employees, including the director. The department is responsible for collecting all revenues, including property taxes, business licenses, and commercial sanitation charges. The department is also responsible for paying all invoices, processing payroll, investing city funds, grant reimbursement requests, all financial reporting for the city and assisting the City Manager with the budget preparation.

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>FINANCE</u>                 | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| Salaries                       | 229,945                     | 237,232                     | 242,000                        | 246,000                       |
| Fica                           | 15,964                      | 16,645                      | 19,000                         | 20,000                        |
| Group Life & Health Insurance  | 19,379                      | 19,504                      | 25,000                         | 33,000                        |
| Retirement                     | 83,931                      | 65,906                      | 37,200                         | 36,200                        |
| Workers Compensation Insurance | 589                         | 604                         | 700                            | 700                           |
| Employee Education & Training  | 360                         | 851                         | 900                            | 900                           |
| Disability Insurance           | 875                         | 891                         | 900                            | 1,000                         |
| Deferred Compensation          | 3,840                       | 3,979                       | 4,800                          | 5,000                         |
| Freight & Delivery Service     | 24                          | 22                          | 0                              | 0                             |
| Printing                       | 4,259                       | 4,205                       | 4,800                          | 4,800                         |
| Publicity/Subscriptions/Dues   | 1,890                       | 2,345                       | 2,700                          | 3,300                         |
| Telephone                      | 397                         | 339                         | 500                            | 500                           |
| Audit Services                 | 24,150                      | 28,205                      | 25,000                         | 26,000                        |
| Travel                         | 3,326                       | 3,000                       | 3,600                          | 5,400                         |
| Office Supplies                | 1,448                       | 1,112                       | 4,200                          | 4,200                         |
| Contracted Services            | 15,675                      | 25,019                      | 15,700                         | 15,000                        |
| Liability Insurance            | 2,186                       | 2,532                       | 3,100                          | 3,100                         |
| Bank Service Charges           | 1,891                       | 2,545                       | 2,500                          | 2,500                         |
| Fixed Assets                   | 23,833                      | 26,585                      | 25,000                         | 25,000                        |
| <b>TOTAL FINANCE</b>           | <u><u>433,962</u></u>       | <u><u>441,521</u></u>       | <u><u>417,600</u></u>          | <u><u>432,600</u></u>         |

## **CITY OF ATHENS, TENNESSEE HUMAN RESOURCES DEPARTMENT**

The Human Resources Department has a staff of two full time employees – a director and an assistant. This department coordinates human resource functions for all city departments to ensure there is compliance with personnel related laws such as the American with Disabilities Act, Family Medical Leave Act, Equal Employment Opportunity laws, Fair Labor Standard Act guidelines, Patient Protection and Affordable Care Act (PPACA), and the City of Athens Personnel Rules and Regulations. This department organizes the professional development of employees through job training, performance evaluations, and goal setting. In addition, the department directs the employment hiring process through recruiting, interviewing, selecting and retention. To attract and retain professional employees, the department maintains a competitive compensation plan and administers the employee benefit program that includes health, life, and disability insurance, as well as vacation, sick and holiday leave, retirement, and wellness. The department writes and publishes the employee newsletter, maintains all personnel files, verifies time and attendance, and mediates employee issues.

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>HUMAN RESOURCES</u>         | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| Salaries                       | 109,474                     | 117,568                     | 136,600                        | 98,000                        |
| Fica                           | 4,207                       | 8,323                       | 10,400                         | 8,500                         |
| Group Life & Health Insurance  | 8,165                       | 8,669                       | 13,000                         | 13,000                        |
| Retirement                     | 8,154                       | 33,490                      | 24,300                         | 20,800                        |
| Workers Compensation Insurance | 41,317                      | 403                         | 500                            | 500                           |
| Unemployment Insurance         | 4,330                       | 2,962                       | 15,000                         | 10,000                        |
| Employee Education & Training  | 342                         | 249                         | 1,000                          | 3,000                         |
| Disability Insurance           | 414                         | 426                         | 500                            | 500                           |
| Deferred Compensation          | 1,501                       | 1,547                       | 2,300                          | 2,000                         |
| Freight & Delivery Service     | 0                           | 0                           | 100                            | 100                           |
| Printing                       | 303                         | 0                           | 300                            | 300                           |
| Publicity/Subscriptions/Dues   | 1,483                       | 1,264                       | 2,100                          | 2,100                         |
| Telephone                      | 429                         | 462                         | 500                            | 500                           |
| Travel                         | 2,399                       | 2,128                       | 2,800                          | 4,100                         |
| Office Supplies                | 737                         | 637                         | 1,200                          | 2,000                         |
| Contracted Services            | 9,149                       | 9,227                       | 9,500                          | 10,200                        |
| Liability Insurance            | 1,732                       | 2,112                       | 2,400                          | 2,400                         |
| Activities                     | 11,787                      | 11,816                      | 13,700                         | 17,400                        |
| <b>TOTAL HUMAN RESOURCES</b>   | <u><u>205,923</u></u>       | <u><u>201,283</u></u>       | <u><u>236,200</u></u>          | <u><u>195,400</u></u>         |

**CITY OF ATHENS, TENNESSEE  
PURCHASING/RISK MANAGEMENT AND EMERGENCY SERVICES  
DEPARTMENT**

The Administration Division, also known as Purchasing/Risk Management, consists of one employee and is under the direction of the City Manager. This division is responsible for issuance of purchase orders, issuing contracts, all bidding requirements and updating and maintaining the City web site. Property insurance and assistance in handling property loss claims are also the responsibility of this division.

The City Hall Division reports all expenditures for the municipal building that are not allocated to other departments or divisions.

The Communications Division is now contracted with the McMinn County E-911 Center effective January 1, 2012. This contract provides for emergency and non-emergency dispatching for the police and fire departments.

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PURCHASING/RISK MGMT &amp; EMERG SVS</u>       | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|---|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| <b>ADMINISTRATION</b>                             |                             |                             |                                |                               |
| Salaries  | 54,593                      | 56,229                      | 58,000                         | 58,000                        |
| Fica  | 3,957                       | 3,736                       | 4,400                          | 4,600                         |
| Group Life & Health Insurance                     | 3,993                       | 6,145                       | 9,200                          | 9,200                         |
| Retirement  | 22,429                      | 18,925                      | 12,300                         | 12,100                        |
| Workers Compensation Insurance                    | 393                         | 403                         | 500                            | 500                           |
| Employee Education & Training                     | 709                         | 1,955                       | 1,800                          | 1,800                         |
| Disability Insurance                              | 206                         | 212                         | 300                            | 300                           |
| Deferred Compensation                             | 0                           | 0                           | 1,100                          | 1,100                         |
| Freight & Delivery Service                        | 80                          | 0                           | 100                            | 100                           |
| Printing  | 1,012                       | 1,002                       | 500                            | 500                           |
| Publicity/Subscriptions/Dues                      | 1,309                       | 2,112                       | 1,600                          | 1,600                         |
| Telephone   | 388                         | 378                         | 400                            | 400                           |
| Travel  | 475                         | 842                         | 2,000                          | 1,600                         |
| Office Supplies                                   | 201                         | 250                         | 300                            | 300                           |
| Gasoline & Diesel                                 | 15                          | 139                         | 100                            | 100                           |
| Contracted Services                               | 0                           | 0                           | 0                              | 20,000                        |
| Liability Insurance                               | 1,581                       | 1,889                       | 2,100                          | 1,900                         |
| <b>TOTAL ADMINISTRATION</b>                       | <u>91,341</u>               | <u>94,217</u>               | <u>94,700</u>                  | <u>114,100</u>                |
| <b>CITY HALL</b>                                  |                             |                             |                                |                               |
| Postage & Box Rent                                | 11,736                      | 6,689                       | 12,000                         | 7,000                         |
| Utilities   | 39,040                      | 35,864                      | 42,800                         | 42,300                        |
| Telephone   | 14,857                      | 15,000                      | 15,800                         | 15,800                        |
| Repairs & Maintenance                             | 10,680                      | 9,352                       | 25,500                         | 25,500                        |
| Copier Supplies                                   | 3,634                       | 2,455                       | 3,500                          | 3,500                         |
| Other Operating Supplies                          | 3,401                       | 3,030                       | 4,800                          | 4,800                         |
| Contracted Services                               | 48,761                      | 41,082                      | 57,100                         | 61,000                        |
| Liability Insurance                               | 5,657                       | 5,283                       | 6,200                          | 5,200                         |
| <b>TOTAL CITY HALL</b>                            | <u>137,766</u>              | <u>118,755</u>              | <u>167,700</u>                 | <u>165,100</u>                |
| <b>COMMUNICATIONS</b>                             |                             |                             |                                |                               |
| Contracted Services                               | <u>228,736</u>              | <u>233,726</u>              | <u>239,300</u>                 | <u>243,300</u>                |
| <b>TOTAL COMMUNICATIONS</b>                       | <u>228,736</u>              | <u>233,726</u>              | <u>239,300</u>                 | <u>243,300</u>                |
| <b>TOTAL PURCHASING/RISK MGMT &amp; EMERG SVS</b> | <u>457,843</u>              | <u>446,698</u>              | <u>501,700</u>                 | <u>522,500</u>                |

## **CITY OF ATHENS, TENNESSEE COMMUNITY DEVELOPMENT DEPARTMENT**

The Administration Division consists of two employees. The director is responsible for overseeing all functions of the department. The primary responsibilities are to create and enforce development standards and assist prospective businesses and developers. This includes maintaining Building Codes, Housing Codes, Historical District, Tax Increment Financing Applications, Subdivision Regulations, Flood Data, the Official Zoning Map and the Zoning Code. The Community Development employees provide staff support to the Athens Municipal-Regional Planning Commission, the Athens Historical Planning Commission, the City of Athens Cemetery Association, the Athens Board of Zoning Appeals and the Athens Board of Adjustments & Appeals.

The Codes Enforcement Division consisted of two employees through 2017, but added a third employee for the 2018 budget. This is for a second codes enforcement officer. The codes enforcement officers are responsible for enforcing municipal codes relating to property. This includes condemnation of substandard structures, high grass and public nuisance issues. The building inspector is responsible for the enforcement of building, electrical, plumbing and mechanical codes. This begins with the inspection of plans prior to issuing a building permit, issuing the permit, and inspections until final completion of the building.

The Cemeteries Division reports expenditures related to operating three cemeteries for which the city is responsible. This consists of selling lots and overseeing the general maintenance.



**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>COMMUNITY DEVELOPMENT</u>   | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| ADMINISTRATION                 |                             |                             |                                |                               |
| Salaries                       | 92,527                      | 95,594                      | 97,000                         | 99,000                        |
| Fica                           | 6,492                       | 6,747                       | 7,800                          | 8,600                         |
| Group Life & Health Insurance  | 8,303                       | 7,733                       | 9,100                          | 14,700                        |
| Retirement                     | 33,458                      | 27,081                      | 14,000                         | 14,000                        |
| Workers Compensation Insurance | 589                         | 604                         | 700                            | 700                           |
| Employee Education & Training  | 370                         | 200                         | 800                            | 800                           |
| Disability Insurance           | 346                         | 360                         | 400                            | 400                           |
| Deferred Compensation          | 1,514                       | 1,559                       | 1,900                          | 2,000                         |
| Freight & Delivery Service     | 19                          | 12                          | 100                            | 100                           |
| Printing                       | 0                           | 23                          | 0                              | 100                           |
| Publicity/Subscriptions/Dues   | 943                         | 1,566                       | 1,600                          | 1,800                         |
| Telephone                      | 386                         | 366                         | 400                            | 800                           |
| Athens Historical Commission   | 0                           | 0                           | 100                            | 15,000                        |
| Travel                         | 4,778                       | 3,824                       | 4,600                          | 4,600                         |
| Office Supplies                | 426                         | 608                         | 500                            | 600                           |
| Liability Insurance            | 1,732                       | 2,049                       | 2,300                          | 2,100                         |
| Fixed Assets                   | 0                           | 0                           | 0                              | 1,000                         |
| <b>TOTAL ADMINISTRATION</b>    | <u>151,883</u>              | <u>148,326</u>              | <u>141,300</u>                 | <u>166,300</u>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>COMMUNITY DEVELOPMENT</u>       | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|------------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| <b>CODES ENFORCEMENT</b>           |                             |                             |                                |                               |
| Salaries                           | 102,600                     | 106,844                     | 109,600                        | 166,000                       |
| Fica                               | 7,606                       | 7,868                       | 9,100                          | 9,100                         |
| Group Life & Health Insurance      | 10,992                      | 8,550                       | 11,200                         | 12,000                        |
| Retirement                         | 38,323                      | 30,718                      | 16,000                         | 16,000                        |
| Workers Compensation Insurance     | 3,928                       | 4,529                       | 4,900                          | 4,900                         |
| Employee Education & Training      | 120                         | 79                          | 800                            | 1,500                         |
| Disability Insurance               | 375                         | 389                         | 400                            | 500                           |
| Deferred Compensation              | 1,460                       | 1,494                       | 2,100                          | 2,100                         |
| Printing                           | 335                         | 168                         | 200                            | 300                           |
| Publicity/Subscriptions/Dues       | 347                         | 553                         | 600                            | 1,000                         |
| Telephone                          | 307                         | 549                         | 1,000                          | 1,500                         |
| R&M Motor Vehicle & Equip          | 0                           | 0                           | 0                              | 500                           |
| Travel                             | 9,895                       | 9,400                       | 10,200                         | 1,200                         |
| Equipment Rental                   | 3,350                       | 0                           | 0                              | 20,000                        |
| Clothing & Uniforms                | 0                           | 0                           | 0                              | 1,200                         |
| Other Operating Supplies           | 174                         | 81                          | 200                            | 200                           |
| Gasoline & Diesel                  | 0                           | 0                           | 0                              | 5,000                         |
| Operation of Motor Vehicles        | 0                           | 0                           | 0                              | 500                           |
| Contracted Services                | 1,300                       | 1,300                       | 1,500                          | 3,500                         |
| Liability Insurance                | 301                         | 369                         | 500                            | 400                           |
| Fixed Assets                       | 0                           | 0                           | 0                              | 33,000                        |
| <b>TOTAL CODES ENFORCEMENT</b>     | <u>181,413</u>              | <u>172,891</u>              | <u>168,300</u>                 | <u>280,400</u>                |
| <b>CEMETERIES</b>                  |                             |                             |                                |                               |
| Other Operating Supplies           | 570                         | 2,219                       | 1,800                          | 1,800                         |
| Contracted Services                | 27,300                      | 27,222                      | 26,700                         | 26,700                        |
| Liability Insurance                | 131                         | 120                         | 200                            | 200                           |
| Cost of Gravesites                 | 620                         | 507                         | 500                            | 500                           |
| <b>TOTAL CEMETERIES</b>            | <u>28,621</u>               | <u>30,068</u>               | <u>29,200</u>                  | <u>29,200</u>                 |
| <b>TOTAL COMMUNITY DEVELOPMENT</b> | <u>361,917</u>              | <u>351,285</u>              | <u>338,800</u>                 | <u>475,900</u>                |

## **CITY OF ATHENS, TENNESSEE POLICE DEPARTMENT**

The Administration Division is made up of three employees. The Chief of Police is responsible for planning, organizing, and directing the functional areas within the department. The secretary provides office support to departmental activities including records. The records clerk provides office support to departmental activities including maintenance of City Court records.

The Patrol Division is made up of twenty-seven full-time officers. The patrol division is responsible for patrol activities including civil/criminal complaints, criminal investigations, crash investigations, traffic enforcement and the enforcement of municipal violations as well as state criminal violations.

The Detective Division is made up of three officers. The detective division is responsible for the investigation of crimes reported by the department and the public. Investigations include personal and property crimes, drug and alcohol violations, vice and undercover violations and the prosecution of those arrested.



**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>POLICE</u>                  | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| ADMINISTRATION                 |                             |                             |                                |                               |
| Salaries                       | 174,949                     | 164,835                     | 187,400                        | 147,600                       |
| Fica                           | 12,132                      | 11,258                      | 14,900                         | 12,000                        |
| Group Life & Health Insurance  | 19,548                      | 16,252                      | 19,000                         | 19,000                        |
| Retirement                     | 66,273                      | 53,137                      | 32,000                         | 28,000                        |
| Workers Compensation Insurance | 785                         | 805                         | 900                            | 900                           |
| Employee Education & Training  | 100                         | 280                         | 900                            | 900                           |
| Disability Insurance           | 589                         | 592                         | 700                            | 700                           |
| Deferred Compensation          | 1,586                       | 1,634                       | 3,200                          | 2,900                         |
| Postage & Box Rent             | 122                         | 100                         | 100                            | 100                           |
| Freight & Delivery Service     | 50                          | 123                         | 300                            | 300                           |
| Printing                       | 4,321                       | 2,069                       | 5,000                          | 5,000                         |
| Publicity/Subscriptions/Dues   | 200                         | 275                         | 200                            | 300                           |
| Telephone                      | 819                         | 822                         | 900                            | 900                           |
| Travel                         | 4,962                       | 4,754                       | 6,700                          | 6,700                         |
| Office Supplies                | 5,016                       | 1,648                       | 4,500                          | 3,500                         |
| Contracted Services            | 48,826                      | 22,377                      | 38,600                         | 38,100                        |
| Liability Insurance            | 5,400                       | 5,733                       | 6,000                          | 5,000                         |
| Public Relations               | 632                         | 3,024                       | 3,200                          | 5,900                         |
| State Charges - Court          | 47,540                      | 47,644                      | 60,000                         | 20,000                        |
| Police Benefit Fund            | 402                         | 0                           | 200                            | 200                           |
| <b>TOTAL ADMINISTRATION</b>    | <u>394,252</u>              | <u>337,362</u>              | <u>384,700</u>                 | <u>298,000</u>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>POLICE</u>                  | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| PATROL                         |                             |                             |                                |                               |
| Salaries                       | 1,061,595                   | 1,098,453                   | 1,162,100                      | 1,172,100                     |
| Overtime                       | 41,441                      | 47,745                      | 40,000                         | 50,000                        |
| Fica                           | 75,219                      | 79,928                      | 90,000                         | 91,000                        |
| Group Life & Health Insurance  | 113,700                     | 91,568                      | 140,000                        | 171,000                       |
| Retirement                     | 396,433                     | 335,134                     | 205,000                        | 199,000                       |
| Workers Compensation Insurance | 34,685                      | 39,490                      | 42,000                         | 42,000                        |
| Employee Education & Training  | 9,290                       | 9,414                       | 11,000                         | 11,000                        |
| Disability Insurance           | 3,759                       | 3,927                       | 4,700                          | 4,700                         |
| Deferred Compensation          | 10,021                      | 9,400                       | 22,000                         | 22,000                        |
| Publicity/Subscriptions/Dues   | 359                         | 312                         | 500                            | 400                           |
| Utilities                      | 909                         | 906                         | 1,000                          | 1,000                         |
| Telephone                      | 6,068                       | 6,679                       | 6,800                          | 8,800                         |
| Repairs & Maintenance          | 726                         | 8,908                       | 9,000                          | 7,500                         |
| Travel                         | 3,296                       | 3,225                       | 4,000                          | 4,000                         |
| Clothing & Uniforms            | 5,562                       | 10,866                      | 7,000                          | 7,000                         |
| Professional Supplies          | 13,389                      | 15,281                      | 15,500                         | 14,300                        |
| Other Operating Supplies       | 7,406                       | 21,209                      | 11,100                         | 11,100                        |
| Gasoline & Diesel              | 58,716                      | 38,218                      | 80,000                         | 68,000                        |
| Operation of Motor Vehicles    | 16,415                      | 30,562                      | 19,500                         | 19,600                        |
| Fleet Management               | 85,000                      | 85,000                      | 85,000                         | 85,000                        |
| Contracted Services            | 7,571                       | 9,620                       | 9,000                          | 7,500                         |
| Liability Insurance            | 38,545                      | 38,145                      | 40,000                         | 38,000                        |
| DAG Expenditures               | 0                           | 3,380                       | 0                              | 0                             |
| Fixed Assets                   | 84,650                      | 29,430                      | 60,000                         | 9,000                         |
| <b>TOTAL PATROL</b>            | <u>2,074,755</u>            | <u>2,016,800</u>            | <u>2,065,200</u>               | <u>2,044,000</u>              |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>POLICE</u>                  | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| DETECTIVES                     |                             |                             |                                |                               |
| Salaries                       | 115,385                     | 89,169                      | 139,800                        | 140,800                       |
| Overtime                       | 6,937                       | 1,364                       | 5,500                          | 3,000                         |
| Fica                           | 7,645                       | 6,441                       | 10,800                         | 10,900                        |
| Group Life & Health Insurance  | 15,885                      | 10,889                      | 21,000                         | 18,000                        |
| Retirement                     | 52,516                      | 42,136                      | 20,000                         | 26,100                        |
| Workers Compensation Insurance | 4,910                       | 5,032                       | 5,400                          | 5,400                         |
| Employee Education & Training  | 1,175                       | 1,255                       | 2,000                          | 2,000                         |
| Disability Insurance           | 430                         | 343                         | 600                            | 600                           |
| Deferred Compensation          | 987                         | 1,285                       | 2,800                          | 2,800                         |
| Publicity/Subscriptions/Dues   | 1,150                       | 300                         | 500                            | 500                           |
| Telephone                      | 39                          | 644                         | 100                            | 1,900                         |
| Repairs and Maintenance        | 0                           | 0                           | 1,000                          | 1,000                         |
| Travel                         | 1,392                       | 90                          | 1,000                          | 1,000                         |
| Office Supplies                | 271                         | 402                         | 0                              | 0                             |
| Clothing & Uniforms            | 1,500                       | 1,000                       | 1,500                          | 1,500                         |
| Professional Supplies          | 1,000                       | 85                          | 500                            | 800                           |
| Other Operating Supplies       | 1,514                       | 271                         | 1,500                          | 1,500                         |
| Gasoline & Diesel              | 5,025                       | 2,094                       | 7,000                          | 4,000                         |
| Operation of Motor Vehicles    | 553                         | 539                         | 2,300                          | 2,500                         |
| Fleet Management               | 12,000                      | 12,000                      | 12,000                         | 12,000                        |
| Liability Insurance            | 4,115                       | 3,733                       | 6,500                          | 4,000                         |
| Lab Fees                       | 0                           | 0                           | 0                              | 2,000                         |
|                                | <u>234,429</u>              | <u>179,072</u>              | <u>241,800</u>                 | <u>242,300</u>                |
| TOTAL DETECTIVES               | <u>234,429</u>              | <u>179,072</u>              | <u>241,800</u>                 | <u>242,300</u>                |
| TOTAL POLICE                   | <u><u>2,703,436</u></u>     | <u><u>2,533,234</u></u>     | <u><u>2,691,700</u></u>        | <u><u>2,584,300</u></u>       |

## **CITY OF ATHENS, TENNESSEE FIRE DEPARTMENT**

The Administration Division consists of the Fire Chief, who is responsible for all operations in the Fire Department. The Chief and the Police Chief coordinate with other emergency services within the county for providing emergency management services within the city. This division also coordinates with the Local Emergency Planning Committee and the McMinn County E-911 user committee.

The Fire Prevention Division accounts for the items related to the Certified State Fire Inspectors who are full-time employees in the Suppression Division and who are responsible for all aspects of the department related to fire inspections. This consists of inspections of new and existing structures, plans review, and public relations for the department. Interaction by the entire department with local residents, especially the elementary schools, is involved with these services.

The Fire Suppression Division consists of twenty-one full-time employees. There are also approximately twelve volunteers that assist during fire calls and in providing relief staff when a fire shift is not at full staff (vacations, sick leave, etc.). There are two fire stations in the city. This division assists in fire prevention and maintaining fire hydrants. The City has an ISO rating of 2.



**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>FIRE</u>                    | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| <b>ADMINISTRATION</b>          |                             |                             |                                |                               |
| Salaries                       | 76,957                      | 79,262                      | 81,100                         | 82,600                        |
| Fica                           | 5,691                       | 5,745                       | 6,200                          | 7,000                         |
| Group Life & Health Insurance  | 118                         | 99                          | 200                            | 200                           |
| Retirement                     | 28,083                      | 22,433                      | 12,000                         | 12,000                        |
| Workers Compensation Insurance | 589                         | 604                         | 700                            | 700                           |
| Employee Education & Training  | 624                         | 1,343                       | 1,300                          | 1,300                         |
| Disability Insurance           | 278                         | 284                         | 300                            | 300                           |
| Deferred Compensation          | 1,414                       | 1,414                       | 1,600                          | 1,600                         |
| Freight & Delivery Service     | 0                           | 110                         | 200                            | 200                           |
| Printing                       | 0                           | 0                           | 300                            | 300                           |
| Publicity/Subscriptions/Dues   | 180                         | 339                         | 600                            | 600                           |
| Telephone                      | 776                         | 767                         | 900                            | 900                           |
| Repairs & Maintenance          | 133                         | 0                           | 500                            | 500                           |
| Travel                         | 514                         | 246                         | 600                            | 600                           |
| Office Supplies                | 1,296                       | 1,213                       | 1,500                          | 1,500                         |
| Clothing & Uniforms            | 85                          | 147                         | 300                            | 300                           |
| Professional Supplies          | 271                         | 13                          | 300                            | 300                           |
| Gasoline & Diesel              | 1,616                       | 1,340                       | 1,800                          | 1,800                         |
| Operation of Motor Vehicles    | 230                         | 14                          | 1,000                          | 1,000                         |
| Liability Insurance            | 1,634                       | 1,936                       | 2,200                          | 2,000                         |
| <b>TOTAL ADMINISTRATION</b>    | <u>120,489</u>              | <u>117,309</u>              | <u>113,600</u>                 | <u>115,700</u>                |
| <b>PREVENTION</b>              |                             |                             |                                |                               |
| Employee Education & Training  | 978                         | 1,568                       | 2,100                          | 2,100                         |
| Publicity/Subscriptions/Dues   | 0                           | 0                           | 300                            | 300                           |
| Telephone                      | 0                           | 0                           | 0                              | 1,300                         |
| Travel                         | 1,608                       | 930                         | 2,900                          | 2,900                         |
| Professional Supplies          | 502                         | 523                         | 500                            | 500                           |
| Operation of Motor Vehicles    | 117                         | 856                         | 200                            | 0                             |
| Fleet Management               | 3,000                       | 3,000                       | 3,000                          | 3,000                         |
| Liability Insurance            | 290                         | 307                         | 400                            | 400                           |
| Public Relations               | 3,075                       | 3,196                       | 6,300                          | 6,500                         |
| Fixed Assets                   | 4,003                       | 0                           | 0                              | 2,100                         |
| <b>TOTAL PREVENTION</b>        | <u>13,573</u>               | <u>10,380</u>               | <u>15,700</u>                  | <u>19,100</u>                 |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <b><u>FIRE</u></b>             | <b><u>ACTUAL<br/>2014-2015</u></b> | <b><u>ACTUAL<br/>2015-2016</u></b> | <b><u>ESTIMATED<br/>2016-2017</u></b> | <b><u>BUDGETED<br/>2017-2018</u></b> |
|--------------------------------|------------------------------------|------------------------------------|---------------------------------------|--------------------------------------|
| <b>SUPPRESSION</b>             |                                    |                                    |                                       |                                      |
| Salaries                       | 871,454                            | 870,283                            | 914,200                               | 904,200                              |
| Overtime                       | 11,049                             | 10,703                             | 12,000                                | 15,000                               |
| Fica                           | 62,999                             | 63,954                             | 69,000                                | 69,000                               |
| Group Life & Health Insurance  | 62,091                             | 49,322                             | 90,000                                | 134,000                              |
| Retirement                     | 307,945                            | 251,717                            | 146,000                               | 140,000                              |
| Workers Compensation Insurance | 21,875                             | 26,165                             | 28,000                                | 28,000                               |
| Employee Education & Training  | 8,879                              | 15,848                             | 14,600                                | 16,000                               |
| Disability Insurance           | 2,855                              | 2,696                              | 3,500                                 | 3,200                                |
| Deferred Compensation          | 9,870                              | 8,978                              | 17,000                                | 16,500                               |
| Utilities                      | 7,905                              | 7,897                              | 9,100                                 | 9,200                                |
| Telephone                      | 2,177                              | 2,326                              | 2,600                                 | 2,600                                |
| Repairs & Maintenance          | 71,523                             | 68,464                             | 51,400                                | 51,400                               |
| Travel                         | 2,440                              | 552                                | 1,200                                 | 1,200                                |
| Office Supplies                | 480                                | 209                                | 700                                   | 700                                  |
| Clothing & Uniforms            | 19,486                             | 25,383                             | 25,500                                | 32,000                               |
| Safety Supplies                | 4,447                              | 2,870                              | 2,000                                 | 2,000                                |
| Hazardous Materials Supplies   | 430                                | 1,064                              | 1,600                                 | 1,600                                |
| Professional Supplies          | 383                                | 1,566                              | 3,100                                 | 4,000                                |
| Other Operating Supplies       | 6,320                              | 6,479                              | 10,900                                | 20,300                               |
| Breathing Equipment            | 5,768                              | 4,776                              | 4,000                                 | 4,000                                |
| Gasoline & Diesel              | 18,891                             | 14,673                             | 20,000                                | 20,000                               |
| Operation of Motor Vehicles    | 5,407                              | 12,185                             | 16,500                                | 16,500                               |
| Fleet Management               | 245,000                            | 245,000                            | 245,000                               | 245,000                              |
| Contracted Services            | 4,169                              | 3,003                              | 5,000                                 | 15,800                               |
| Liability Insurance            | 13,714                             | 21,308                             | 15,000                                | 22,000                               |
| Fixed Assets                   | 18,355                             | 384                                | 84,500                                | 16,000                               |
|                                | <u>1,785,912</u>                   | <u>1,717,805</u>                   | <u>1,792,400</u>                      | <u>1,790,200</u>                     |
| <b>TOTAL FIRE SUPPRESSION</b>  |                                    |                                    |                                       |                                      |
|                                | <u>1,919,974</u>                   | <u>1,845,494</u>                   | <u>1,921,700</u>                      | <u>1,925,000</u>                     |
| <b>TOTAL FIRE</b>              |                                    |                                    |                                       |                                      |

## **CITY OF ATHENS, TENNESSEE PARKS AND RECREATION DEPARTMENT**

The Administration Division consists of two employees. The director oversees all operations of the department. This division is responsible for other activities such as the Education and Government Channel 95 and assisting with the City's web site. This division also works with the Athens Parks Foundation to raise private funds and with state and federal sources for obtaining grant funds.

The Maintenance Division consists of six full-time employees and numerous seasonal employees for maintaining park properties. The sixth employee was added for the 2018 budget. The employees are responsible for routine and preventative maintenance for all park buildings and grounds as well as providing support for recreation programs.

The Pool Division is responsible for the operation of the city swimming pool. Seasonal lifeguards are hired each summer for this. This division includes all utilities, chemicals and equipment to operate the pool, located near Ingleside School.

The Program Planning Division is the recreation part of the department. Two full-time employees and numerous seasonal employees are utilized to provide community education classes, sporting activities and special events.



**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <b><u>PARKS AND RECREATION</u></b> | <b><u>ACTUAL<br/>2014-2015</u></b> | <b><u>ACTUAL<br/>2015-2016</u></b> | <b><u>ESTIMATED<br/>2016-2017</u></b> | <b><u>BUDGETED<br/>2017-2018</u></b> |
|------------------------------------|------------------------------------|------------------------------------|---------------------------------------|--------------------------------------|
| <b>ADMINISTRATION</b>              |                                    |                                    |                                       |                                      |
| Salaries                           | 114,452                            | 118,771                            | 121,000                               | 124,000                              |
| Overtime                           | 962                                | 727                                | 1,600                                 | 1,600                                |
| Fica                               | 7,749                              | 7,879                              | 9,700                                 | 10,500                               |
| Group Life & Health Insurance      | 14,744                             | 15,370                             | 19,000                                | 19,000                               |
| Retirement                         | 41,640                             | 34,092                             | 20,200                                | 20,300                               |
| Workers Compensation Insurance     | 491                                | 503                                | 600                                   | 700                                  |
| Employee Education & Training      | 140                                | 3,223                              | 1,800                                 | 1,500                                |
| Disability Insurance               | 328                                | 447                                | 500                                   | 500                                  |
| Deferred Compensation              | 815                                | 840                                | 2,200                                 | 2,400                                |
| Freight & Delivery Service         | 55                                 | 27                                 | 300                                   | 300                                  |
| Printing                           | 1,127                              | 671                                | 500                                   | 500                                  |
| Publicity/Subscriptions/Dues       | 1,713                              | 1,199                              | 1,400                                 | 1,500                                |
| Telephone                          | 539                                | 699                                | 600                                   | 700                                  |
| Repairs & Maintenance              | 2,213                              | 65                                 | 1,000                                 | 1,000                                |
| Travel                             | 7,582                              | 9,516                              | 10,500                                | 10,800                               |
| Office Supplies                    | 2,489                              | 1,348                              | 2,400                                 | 2,400                                |
| Other Operating Supplies           | 826                                | 704                                | 1,000                                 | 1,000                                |
| Operation of Motor Vehicles        | 145                                | 504                                | 1,500                                 | 1,500                                |
| Fleet Management                   | 2,700                              | 2,700                              | 2,700                                 | 2,700                                |
| Contracted Services                | 5,544                              | 6,658                              | 4,800                                 | 5,500                                |
| Liability Insurance                | 2,366                              | 2,710                              | 2,900                                 | 2,900                                |
| Fixed Assets                       | 0                                  | 0                                  | 1,200                                 | 2,500                                |
| <b>TOTAL ADMINISTRATION</b>        | <b><u>208,620</u></b>              | <b><u>208,653</u></b>              | <b><u>207,400</u></b>                 | <b><u>213,800</u></b>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PARKS AND RECREATION</u>         | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|-------------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| MAINTENANCE                         |                             |                             |                                |                               |
| Salaries                            | 167,328                     | 174,651                     | 193,000                        | 212,000                       |
| Overtime                            | 7,030                       | 6,872                       | 8,000                          | 11,400                        |
| Fica                                | 11,619                      | 12,307                      | 15,000                         | 19,000                        |
| Group Life & Health Insurance       | 19,978                      | 21,125                      | 27,000                         | 37,000                        |
| Retirement                          | 54,543                      | 46,221                      | 27,600                         | 39,000                        |
| Workers Compensation Insurance      | 4,286                       | 4,663                       | 4,900                          | 7,000                         |
| Disability Insurance                | 394                         | 553                         | 600                            | 800                           |
| Deferred Compensation               | 702                         | 1,273                       | 2,200                          | 0                             |
| Utilities                           | 26,818                      | 24,721                      | 29,700                         | 44,000                        |
| Telephone                           | 754                         | 1,165                       | 1,400                          | 2,800                         |
| Repairs & Maintenance               | 22,118                      | 36,772                      | 52,000                         | 120,700                       |
| Equipment Rental                    | 203                         | 160                         | 800                            | 800                           |
| Agriculture & Horticulture Supplies | 8,605                       | 7,769                       | 7,500                          | 6,000                         |
| Janitorial Supplies                 | 7,200                       | 5,095                       | 6,500                          | 6,500                         |
| Clothing & Uniforms                 | 2,724                       | 2,521                       | 3,500                          | 4,000                         |
| Other Operating Supplies            | 7,826                       | 7,714                       | 14,400                         | 19,900                        |
| Sand & Salt                         | 0                           | 3,787                       | 7,000                          | 8,700                         |
| Gasoline & Diesel                   | 13,046                      | 7,178                       | 17,500                         | 17,500                        |
| Operation of Motor Vehicles         | 8,915                       | 2,302                       | 7,500                          | 7,500                         |
| Fleet Management                    | 27,500                      | 27,500                      | 32,400                         | 32,400                        |
| Contracted Services                 | 40,370                      | 44,371                      | 62,800                         | 65,100                        |
| Liability Insurance                 | 9,288                       | 9,322                       | 10,400                         | 8,500                         |
| Maintenance Projects                | 6,798                       | 0                           | 18,000                         | 113,000                       |
| Downtown Beautification             | 6,452                       | 6,450                       | 9,000                          | 9,000                         |
| Fixed Assets                        | 1,091                       | 42,594                      | 13,300                         | 3,300                         |
| <b>TOTAL MAINTENANCE</b>            | <u>455,588</u>              | <u>497,086</u>              | <u>572,000</u>                 | <u>795,900</u>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <b><u>PARKS AND RECREATION</u></b> | <b><u>ACTUAL<br/>2014-2015</u></b> | <b><u>ACTUAL<br/>2015-2016</u></b> | <b><u>ESTIMATED<br/>2016-2017</u></b> | <b><u>BUDGETED<br/>2017-2018</u></b> |
|------------------------------------|------------------------------------|------------------------------------|---------------------------------------|--------------------------------------|
| <b>SWIMMING POOLS</b>              |                                    |                                    |                                       |                                      |
| Salaries                           | 14,512                             | 10,821                             | 17,000                                | 17,000                               |
| Fica                               | 1,029                              | 905                                | 1,300                                 | 1,300                                |
| Workers Compensation Insurance     | 884                                | 906                                | 1,000                                 | 1,000                                |
| Utilities                          | 2,305                              | 1,806                              | 2,200                                 | 2,200                                |
| Telephone                          | 237                                | 244                                | 300                                   | 300                                  |
| Repairs & Maintenance              | 1,551                              | 2,897                              | 1,700                                 | 1,700                                |
| Chemicals                          | 6,815                              | 4,864                              | 5,500                                 | 5,500                                |
| Clothing & Uniforms                | 784                                | 708                                | 1,000                                 | 1,000                                |
| Other Operating Supplies           | 525                                | 229                                | 600                                   | 600                                  |
| Contracted Services                | 526                                | 123                                | 700                                   | 700                                  |
| Liability Insurance                | 4,801                              | 5,510                              | 6,400                                 | 5,300                                |
| Fixed Assets                       | 2,840                              | 0                                  | 0                                     | 0                                    |
| <b>TOTAL SWIMMING POOLS</b>        | <b><u>36,809</u></b>               | <b><u>29,013</u></b>               | <b><u>37,700</u></b>                  | <b><u>36,600</u></b>                 |
| <b>PROGRAM PLANNING</b>            |                                    |                                    |                                       |                                      |
| Salaries                           | 89,440                             | 92,578                             | 109,500                               | 104,500                              |
| Overtime                           | 4,468                              | 4,982                              | 5,800                                 | 6,200                                |
| Fica                               | 6,595                              | 6,473                              | 9,200                                 | 9,000                                |
| Group Life & Health Insurance      | 12,235                             | 10,595                             | 14,500                                | 12,000                               |
| Retirement                         | 33,150                             | 26,806                             | 17,700                                | 16,000                               |
| Workers Compensation Insurance     | 2,258                              | 2,616                              | 2,800                                 | 2,800                                |
| Disability Insurance               | 211                                | 296                                | 400                                   | 400                                  |
| Deferred Compensation              | 0                                  | 0                                  | 1,600                                 | 1,600                                |
| Advertising                        | 1,197                              | 2,537                              | 2,000                                 | 4,500                                |
| Telephone                          | 161                                | 198                                | 300                                   | 1,300                                |
| Athletic Officials                 | 9,385                              | 7,841                              | 12,500                                | 12,500                               |
| Program Expenses                   | 57,612                             | 59,256                             | 30,000                                | 30,000                               |
| Concession Supplies                | 18,848                             | 17,795                             | 27,000                                | 27,000                               |
| Recreation Supplies                | 5,670                              | 8,568                              | 10,000                                | 10,000                               |
| Contracted Services                | 5,078                              | 3,125                              | 4,500                                 | 6,500                                |
| Liability Insurance                | 5,949                              | 5,489                              | 7,500                                 | 6,300                                |
| Athens Area Youth Council          | 1,437                              | 1,137                              | 1,500                                 | 1,500                                |
| Fourth Of July                     | 500                                | 500                                | 500                                   | 5,000                                |
| Fixed Assets                       | 880                                | 0                                  | 0                                     | 6,700                                |
| <b>TOTAL PROGRAM PLANNING</b>      | <b><u>255,074</u></b>              | <b><u>250,792</u></b>              | <b><u>257,300</u></b>                 | <b><u>263,800</u></b>                |
| <b>TOTAL PARKS AND RECREATION</b>  | <b><u>956,091</u></b>              | <b><u>985,544</u></b>              | <b><u>1,074,400</u></b>               | <b><u>1,310,100</u></b>              |

## **CITY OF ATHENS, TENNESSEE PUBLIC WORKS DEPARTMENT**

The Administrative Division of Public Works consists of three employees; the director, secretary and GIS technician. This division manages all the functions of public works and is responsible for protecting the residents of Athens from manmade and natural environments of the City through the inspection and enforcement of ordinances, policies, issuing permits, processing reports and providing the administrative services for the other divisions of public works. Requests for services are initiated through this division and routed to the appropriate personnel. The GIS technician is responsible for maintaining all of the Geographic Information Services and assists all departments within the city.

The Traffic Control Division consists of two employees. Its primary responsibility is to promote the safety of traffic in Athens by maintaining and repairing signal lights, installing and maintaining signs, making signs and marking streets. They also assist with temporary street closures and perform various traffic studies including traffic counts, speed studies, classification studies, and turn studies.

The Street Maintenance Division consists of five employees. This division is responsible for the safety and maintenance of the roadways throughout Athens. The division maintains roads through pothole patching, repairing utility cuts, crack sealing, building driveway aprons and assessing which roads need to be resurfaced, replaced, or rejuvenated. This division also is responsible for the cleaning of our storm water system including catch basins, ditches, and culverts.

The Street Construction Division consists of five employees. Its primary purpose is to construct roads, drainage systems, and walkways. The division routinely maintains or builds drainage ditches and installs or repairs sidewalks and curbs. The employees assist other divisions on occasion with heavy equipment operators. They load mulch and help with the maintenance of storm water structures. They also conduct inspections of both existing sites and those under construction to insure that the storm water policy is being followed and that roads, drainage structures, curbs, and sidewalks are built correctly and according to city specifications.

The Street Cleaning Division consists of nine employees. The primary purpose of this division is to promote the health and sanitation of Athens by street sweeping and flushing, picking up litter and mowing. The division is also responsible for cleaning sidewalks, brush pick up, leaf pick up, and the removal of snow and ice. The division trims trees and vegetation around signs and intersections to improve safety on city streets.

The Fleet Maintenance Division is made up of three employees. The primary purpose and responsibilities of this division is to repair and maintain all city owned equipment and vehicles including city school buses and to perform preventative maintenance on all equipment. This division also builds and fabricates various metal devices for all city departments and maintains the inventory of tires, parts, and fluids for all departments. This division conducts various inspections including vehicle safety inspections, building inspections, and generator inspections and maintenance. The foreman of this division serves on the accident review committee, and assists in the replacement of equipment and vehicles purchased through the fleet management fund.

## **CITY OF ATHENS, TENNESSEE PUBLIC WORKS DEPARTMENT (CONT.)**

The Animal Control Division is made up of one full-time and two part-time employees. The division's primary purpose is to enforce the animal control ordinances through issuing citations, educating the public, removing unwanted or stray animals, picking up dead animals from streets, investigating animal cruelty cases, trapping nuisance animals, euthanizing animals, managing the animal control shelter, overseeing adoptions, and caring for animals brought into the animal shelter. This division also works closely with the McMinn Regional Humane Society, the Tennessee Wildlife Resource Officer, and our local veterinarians to promote the health and control the population of animals within the city.

The Sanitation Division is made up of five full-time and two part-time employees. This division's primary function is to promote the cleanliness and public health of Athens through residential and commercial garbage collection. The division manages several related services including the recycling program, pride car program and other cleanup events including picking up litter. The operations of this division are recorded in the sanitation fund.



**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PUBLIC WORKS</u>            | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| ADMINISTRATION                 |                             |                             |                                |                               |
| Salaries                       | 118,295                     | 121,762                     | 122,000                        | 144,000                       |
| Fica                           | 8,067                       | 9,861                       | 9,500                          | 9,800                         |
| Group Life & Health Insurance  | 9,826                       | 7,795                       | 10,000                         | 15,000                        |
| Retirement                     | 42,872                      | 33,844                      | 20,700                         | 23,700                        |
| Workers Compensation Insurance | 491                         | 604                         | 700                            | 700                           |
| Employee Education & Training  | 1,103                       | 1,833                       | 1,500                          | 2,500                         |
| Disability Insurance           | 532                         | 558                         | 200                            | 600                           |
| Deferred Compensation          | 2,160                       | 2,232                       | 2,400                          | 2,400                         |
| Freight & Delivery Service     | 149                         | 35                          | 0                              | 0                             |
| Printing                       | 0                           | 136                         | 400                            | 400                           |
| Publicity/Subscriptions/Dues   | 2,963                       | 3,881                       | 2,300                          | 2,300                         |
| Utilities                      | 8,280                       | 6,803                       | 9,100                          | 9,100                         |
| Telephone                      | 914                         | 1,015                       | 900                            | 900                           |
| Engineering & Landscaping      | 713                         | 398                         | 2,000                          | 2,000                         |
| Repairs & Maintenance          | 50                          | 150                         | 100                            | 1,100                         |
| Travel                         | 1,011                       | 1,798                       | 2,000                          | 2,000                         |
| Office Supplies                | 4,010                       | 4,022                       | 4,500                          | 4,500                         |
| Other Operating Supplies       | 471                         | 557                         | 500                            | 500                           |
| Gasoline & Diesel              | 1,355                       | 799                         | 1,500                          | 1,500                         |
| Operation of Motor Vehicles    | 126                         | 171                         | 600                            | 600                           |
| Fleet Management               | 4,000                       | 4,000                       | 4,000                          | 4,000                         |
| Contracted Services            | 9,629                       | 10,412                      | 26,700                         | 13,800                        |
| Liability Insurance            | 13,557                      | 3,680                       | 4,000                          | 3,900                         |
| Fixed Assets                   | 12,753                      | 0                           | 7,000                          | 11,200                        |
| <b>TOTAL ADMINISTRATION</b>    | <u>243,327</u>              | <u>216,346</u>              | <u>232,600</u>                 | <u>256,500</u>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PUBLIC WORKS</u>             | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|---------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| TRAFFIC CONTROL                 |                             |                             |                                |                               |
| Salaries                        | 52,889                      | 57,763                      | 61,000                         | 62,000                        |
| Overtime                        | 471                         | 255                         | 1,000                          | 1,000                         |
| Fica                            | 3,827                       | 3,817                       | 4,700                          | 4,800                         |
| Group Life & Health Insurance   | 5,194                       | 5,796                       | 7,800                          | 12,000                        |
| Retirement                      | 22,075                      | 17,470                      | 10,700                         | 10,200                        |
| Workers Compensation Insurance  | 2,946                       | 3,451                       | 3,600                          | 3,600                         |
| Employee Education & Training   | 305                         | 895                         | 500                            | 6,000                         |
| Disability Insurance            | 127                         | 199                         | 200                            | 300                           |
| Deferred Compensation           | 0                           | 0                           | 1,200                          | 1,200                         |
| Telephone                       | 24                          | 24                          | 200                            | 200                           |
| Repairs & Maintenance           | 50                          | 2,166                       | 3,100                          | 3,100                         |
| Clothing & Uniforms             | 817                         | 753                         | 700                            | 700                           |
| Painting Supplies               | 104                         | 1,094                       | 4,000                          | 4,000                         |
| Traffic Signs & Signal Supplies | 10,097                      | 14,118                      | 15,000                         | 15,000                        |
| Other Operating Supplies        | 101                         | 7,812                       | 8,300                          | 8,200                         |
| Gasoline & Diesel               | 3,343                       | 2,972                       | 5,000                          | 5,000                         |
| Operation of Motor Vehicles     | 484                         | 1,829                       | 2,000                          | 2,000                         |
| Fleet Management                | 9,800                       | 10,000                      | 10,000                         | 10,000                        |
| Contracted Services             | 34,956                      | 15,819                      | 35,000                         | 46,000                        |
| Liability Insurance             | 7,198                       | 6,654                       | 7,000                          | 6,500                         |
| Fixed Assets                    | 26,407                      | 5,540                       | 70,000                         | 70,000                        |
| <b>TOTAL TRAFFIC CONTROL</b>    | <u>181,215</u>              | <u>158,427</u>              | <u>251,000</u>                 | <u>271,800</u>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PUBLIC WORKS</u>             | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|---------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| STREET MAINTENANCE              |                             |                             |                                |                               |
| Salaries                        | 167,796                     | 197,851                     | 211,600                        | 177,000                       |
| Overtime                        | 1,715                       | 1,037                       | 3,000                          | 3,000                         |
| Fica                            | 12,149                      | 13,719                      | 16,500                         | 14,000                        |
| Group Life & Health Insurance   | 10,200                      | 9,877                       | 18,000                         | 30,000                        |
| Retirement                      | 61,161                      | 58,234                      | 35,600                         | 33,600                        |
| Workers Compensation Insurance  | 6,382                       | 10,217                      | 10,000                         | 11,000                        |
| Disability Insurance            | 527                         | 702                         | 700                            | 700                           |
| Deferred Compensation           | 2,230                       | 1,358                       | 4,000                          | 3,500                         |
| Publicity/Subscriptions/Dues    | 45                          | 90                          | 200                            | 900                           |
| Telephone                       | 321                         | 427                         | 400                            | 600                           |
| Repairs & Maintenance           | 189                         | 331                         | 3,000                          | 3,000                         |
| Travel                          | 0                           | 0                           | 200                            | 200                           |
| Clothing & Uniforms             | 852                         | 1,316                       | 1,500                          | 1,500                         |
| Other Operating Supplies        | 295                         | 1,536                       | 2,600                          | 2,600                         |
| Storm Water Supplies            | 3,476                       | 3,460                       | 20,000                         | 20,000                        |
| Materials for Road Repairs      | 30,116                      | 47,486                      | 30,000                         | 55,000                        |
| Gasoline & Diesel               | 9,979                       | 7,450                       | 17,000                         | 17,000                        |
| Operation of Motor Vehicles     | 8,437                       | 8,550                       | 6,400                          | 6,300                         |
| Fleet Management                | 43,000                      | 43,000                      | 43,000                         | 43,000                        |
| Strip Paving                    | 0                           | 234,851                     | 500,000                        | 500,000                       |
| Contracted Services             | 9,819                       | 1,766                       | 1,600                          | 1,100                         |
| Liability Insurance             | 3,123                       | 9,799                       | 3,000                          | 3,000                         |
| Fixed Assets                    | 0                           | 0                           | 4,000                          | 1,000                         |
| <b>TOTAL STREET MAINTENANCE</b> | <u>371,812</u>              | <u>653,057</u>              | <u>932,300</u>                 | <u>928,000</u>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PUBLIC WORKS</u>              | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|----------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| STREET CONSTRUCTION              |                             |                             |                                |                               |
| Salaries                         | 132,700                     | 176,605                     | 172,000                        | 185,000                       |
| Overtime                         | 2,646                       | 3,005                       | 3,000                          | 3,000                         |
| Fica                             | 9,985                       | 11,821                      | 13,000                         | 14,000                        |
| Group Life & Health Insurance    | 6,206                       | 10,291                      | 14,000                         | 30,000                        |
| Retirement                       | 57,501                      | 53,774                      | 32,000                         | 31,400                        |
| Workers Compensation Insurance   | 5,891                       | 9,271                       | 9,800                          | 9,800                         |
| Disability Insurance             | 426                         | 599                         | 700                            | 700                           |
| Deferred Compensation            | 979                         | 1,003                       | 2,800                          | 3,600                         |
| Publicity/Subscriptions/Dues     | 135                         | 45                          | 300                            | 300                           |
| Telephone                        | 24                          | 24                          | 100                            | 100                           |
| Engineering & Landscaping        | 776                         | 1,102                       | 1,500                          | 1,500                         |
| Repairs & Maintenance            | 518                         | 274                         | 7,600                          | 7,600                         |
| Equipment Rental                 | 1,375                       | 4,250                       | 3,000                          | 3,000                         |
| Clothing & Uniforms              | 1,004                       | 1,292                       | 2,000                          | 2,000                         |
| Other Operating Supplies         | 853                         | 1,221                       | 1,600                          | 1,600                         |
| Materials for Road Maintenance   | 31,295                      | 47,846                      | 27,500                         | 32,000                        |
| Gasoline & Diesel                | 14,099                      | 10,448                      | 20,000                         | 20,000                        |
| Operation of Motor Vehicles      | 9,454                       | 14,282                      | 14,000                         | 14,000                        |
| Fleet Management                 | 52,000                      | 52,000                      | 61,000                         | 61,000                        |
| Contracted Services              | 5,527                       | 2,149                       | 15,000                         | 15,000                        |
| Liability Insurance              | 3,238                       | 3,567                       | 4,000                          | 3,800                         |
| Sidewalk Projects                | 7,754                       | 15,848                      | 50,000                         | 50,000                        |
| Fixed Assets                     | 0                           | 3,290                       | 52,000                         | 72,000                        |
| <b>TOTAL STREET CONSTRUCTION</b> | <u>344,386</u>              | <u>424,007</u>              | <u>506,900</u>                 | <u>561,400</u>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PUBLIC WORKS</u>                 | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|-------------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| STREET CLEANING                     |                             |                             |                                |                               |
| Salaries                            | 323,285                     | 320,167                     | 334,000                        | 342,000                       |
| Overtime                            | 14,846                      | 10,116                      | 9,000                          | 9,000                         |
| Fica                                | 23,267                      | 23,686                      | 26,000                         | 26,600                        |
| Group Life & Health Insurance       | 33,700                      | 27,474                      | 37,000                         | 63,000                        |
| Retirement                          | 118,948                     | 95,676                      | 54,700                         | 53,000                        |
| Workers Compensation Insurance      | 8,837                       | 9,862                       | 10,500                         | 11,000                        |
| Disability Insurance                | 1,207                       | 1,238                       | 1,300                          | 1,300                         |
| Deferred Compensation               | 3,911                       | 3,756                       | 6,500                          | 6,800                         |
| Publicity/Subscriptions/Dues        | 0                           | 382                         | 0                              | 0                             |
| Telephone                           | 212                         | 166                         | 300                            | 300                           |
| Street Washing                      | 1,221                       | 1,127                       | 1,000                          | 1,200                         |
| Repairs & Maintenance               | 8,131                       | 1,938                       | 1,500                          | 1,800                         |
| Agriculture & Horticulture Supplies | 3,281                       | 2,966                       | 3,000                          | 3,000                         |
| Clothing & Uniforms                 | 2,733                       | 3,344                       | 3,200                          | 3,200                         |
| Other Operating Supplies            | 2,561                       | 2,003                       | 3,800                          | 3,800                         |
| Sand and Salt                       | 4,776                       | 9,094                       | 7,000                          | 7,000                         |
| Gasoline & Diesel                   | 47,890                      | 29,693                      | 56,000                         | 56,000                        |
| Operation of Motor Vehicles         | 32,897                      | 32,091                      | 34,000                         | 34,000                        |
| Fleet Management                    | 122,000                     | 122,000                     | 157,000                        | 157,000                       |
| Contracted Services                 | 51,786                      | 32,493                      | 41,000                         | 41,000                        |
| Liability Insurance                 | 4,674                       | 8,251                       | 6,000                          | 5,400                         |
|                                     | <u>810,163</u>              | <u>737,523</u>              | <u>792,800</u>                 | <u>826,400</u>                |
| TOTAL STREET CLEANING               |                             |                             |                                |                               |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PUBLIC WORKS</u>            | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| FLEET MAINTENANCE              |                             |                             |                                |                               |
| Salaries                       | 134,533                     | 144,399                     | 136,500                        | 136,500                       |
| Fica                           | 9,548                       | 9,947                       | 10,500                         | 10,500                        |
| Group Life & Health Insurance  | 14,939                      | 11,987                      | 16,000                         | 21,000                        |
| Retirement                     | 49,373                      | 39,793                      | 22,400                         | 23,600                        |
| Workers Compensation Insurance | 4,910                       | 5,032                       | 5,400                          | 5,400                         |
| Employee Education & Training  | 0                           | 0                           | 500                            | 1,000                         |
| Disability Insurance           | 496                         | 505                         | 500                            | 500                           |
| Deferred Compensation          | 2,118                       | 434                         | 2,600                          | 2,600                         |
| Printing                       | 0                           | 0                           | 200                            | 200                           |
| Utilities                      | 21,396                      | 17,382                      | 24,500                         | 24,500                        |
| Telephone                      | 16                          | 16                          | 100                            | 100                           |
| Repairs & Maintenance          | 4,651                       | 3,380                       | 4,700                          | 4,700                         |
| Travel                         | 0                           | 0                           | 500                            | 500                           |
| Janitorial Supplies            | 2,644                       | 2,910                       | 3,000                          | 3,000                         |
| Clothing & Uniforms            | 896                         | 982                         | 1,000                          | 1,000                         |
| Small Tools                    | 1,465                       | 2,523                       | 1,800                          | 1,800                         |
| Other Operating Supplies       | 4,369                       | 7,408                       | 6,400                          | 5,800                         |
| Gasoline & Diesel              | 2,913                       | 1,603                       | 4,000                          | 3,500                         |
| Fluids & Lubricants            | 8,681                       | 7,797                       | 13,000                         | 13,000                        |
| Operation of Motor Vehicles    | 11,184                      | 3,332                       | 2,600                          | 2,500                         |
| Fleet Management               | 6,500                       | 6,500                       | 7,000                          | 7,000                         |
| Contracted Services            | 0                           | 2,156                       | 3,200                          | 3,200                         |
| Liability Insurance            | 1,741                       | 1,679                       | 1,800                          | 1,800                         |
| Fixed Assets                   | 12,606                      | 7,897                       | 1,200                          | 27,000                        |
| <b>TOTAL FLEET MAINTENANCE</b> | <b>294,979</b>              | <b>277,662</b>              | <b>269,400</b>                 | <b>300,700</b>                |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>PUBLIC WORKS</u>            | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|--------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| ANIMAL CONTROL                 |                             |                             |                                |                               |
| Salaries                       | 56,903                      | 62,091                      | 62,500                         | 61,000                        |
| Overtime                       | 2,568                       | 1,357                       | 4,000                          | 4,000                         |
| Fica                           | 4,469                       | 4,803                       | 5,000                          | 5,000                         |
| Group Life & Health Insurance  | 47                          | 46                          | 100                            | 6,000                         |
| Retirement                     | 14,006                      | 11,876                      | 7,500                          | 7,000                         |
| Workers Compensation Insurance | 1,571                       | 1,610                       | 1,800                          | 1,800                         |
| Employee Education & Training  | 10                          | 716                         | 800                            | 800                           |
| Disability Insurance           | 131                         | 133                         | 200                            | 200                           |
| Printing                       | 0                           | 120                         | 200                            | 200                           |
| Utilities                      | 3,954                       | 3,627                       | 4,000                          | 4,000                         |
| Telephone                      | 135                         | 126                         | 200                            | 200                           |
| Repairs & Maintenance          | 2,171                       | 3,254                       | 2,600                          | 2,600                         |
| Travel                         | 792                         | 0                           | 700                            | 700                           |
| Janitorial Supplies            | 2,254                       | 1,110                       | 2,500                          | 2,500                         |
| Clothing & Uniforms            | 862                         | 767                         | 800                            | 800                           |
| Other Operating Supplies       | 3,357                       | 2,990                       | 7,400                          | 7,400                         |
| Veterinary Supplies            | 3,593                       | 4,085                       | 6,000                          | 6,000                         |
| Gasoline & Diesel              | 3,015                       | 1,436                       | 4,000                          | 4,000                         |
| Operation of Motor Vehicles    | 732                         | 110                         | 1,000                          | 1,000                         |
| Fleet Management               | 3,400                       | 3,400                       | 3,400                          | 3,400                         |
| Contracted Services            | 5,267                       | 1,619                       | 1,500                          | 1,600                         |
| Liability Insurance            | 815                         | 822                         | 1,000                          | 1,000                         |
| Fixed Assets                   | 562                         | 400                         | 2,000                          | 2,000                         |
| <b>TOTAL ANIMAL CONTROL</b>    | <u>110,614</u>              | <u>106,498</u>              | <u>119,200</u>                 | <u>123,200</u>                |
| <b>TOTAL PUBLIC WORKS</b>      | <u>2,356,496</u>            | <u>2,573,520</u>            | <u>3,104,200</u>               | <u>3,268,000</u>              |

**CITY OF ATHENS, TENNESSEE  
GENERAL FUND EXPENDITURES  
FISCAL YEAR 2017-2018**

| <u>NON-DEPARTMENTAL</u>             | <u>ACTUAL<br/>2014-2015</u>  | <u>ACTUAL<br/>2015-2016</u>  | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|-------------------------------------|------------------------------|------------------------------|--------------------------------|-------------------------------|
| Debt Service Transfer               | 790,000                      | 1,215,000                    | 790,000                        | 0                             |
| Transfer to Capital Projects Fund   | <u>0</u>                     | <u>500,000</u>               | <u>100,000</u>                 | <u>370,000</u>                |
| TOTAL NON-DEPARTMENTAL              | <u>790,000</u>               | <u>1,715,000</u>             | <u>890,000</u>                 | <u>370,000</u>                |
| <br>TOTAL GENERAL FUND EXPENDITURES | <br><u><u>13,776,788</u></u> | <br><u><u>14,668,885</u></u> | <br><u><u>14,845,000</u></u>   | <br><u><u>14,720,000</u></u>  |

**CITY OF ATHENS, TENNESSEE  
DEBT SERVICE FUND BUDGET  
FISCAL YEAR 2017-2018**

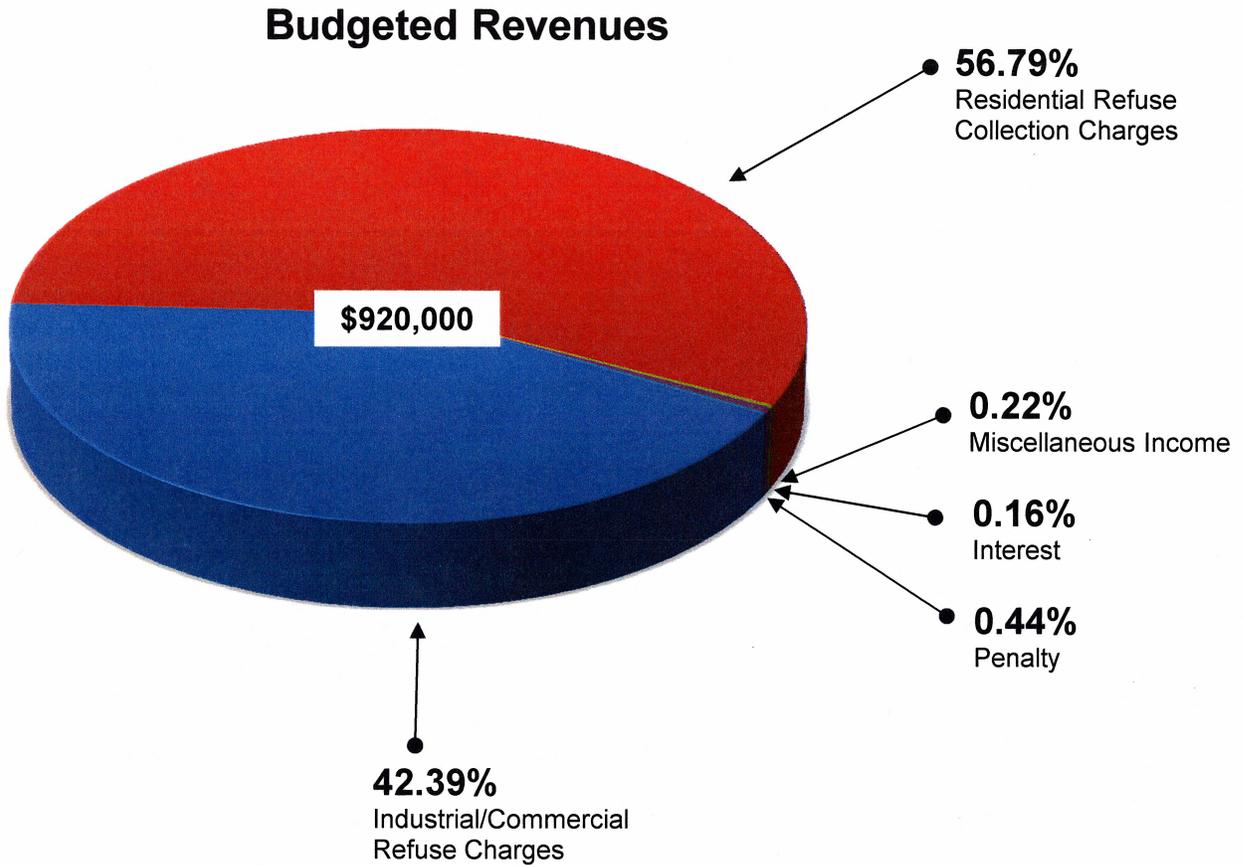
The Debt Service Fund is used for the accumulation of resources for, and the payment of, principal and interest on general long-term debt.

**CITY OF ATHENS, TENNESSEE  
DEBT SERVICE FUND  
FISCAL YEAR 2017-2018**

| <u>REVENUES</u>                   | <u>ACTUAL<br/>2014-2015</u>    | <u>ACTUAL<br/>2015-2016</u>    | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|-------------------------------|
| Interest                          | 3,164                          | 7,507                          | 5,000                          | 0                             |
| Transfer from General Fund        | <u>790,000</u>                 | <u>1,215,000</u>               | <u>790,000</u>                 | <u>0</u>                      |
| <b>TOTAL REVENUES</b>             | <b><u><u>793,164</u></u></b>   | <b><u><u>1,222,507</u></u></b> | <b><u><u>795,000</u></u></b>   | <b><u><u>0</u></u></b>        |
| <br>                              |                                |                                |                                |                               |
| <u>EXPENDITURES</u>               |                                |                                |                                |                               |
| Note Principal                    | 747,000                        | 770,000                        | 1,610,000                      | 0                             |
| Note Interest                     | 21,927                         | 17,533                         | 20,000                         | 0                             |
| Bank Service Charges              | 3,172                          | 2,573                          | 3,000                          | 0                             |
| Transfer to Capital Projects Fund | <u>1,200,000</u>               | <u>0</u>                       | <u>2,075,000</u>               | <u>0</u>                      |
| <b>TOTAL EXPENDITURES</b>         | <b><u><u>1,972,099</u></u></b> | <b><u><u>790,106</u></u></b>   | <b><u><u>3,708,000</u></u></b> | <b><u><u>0</u></u></b>        |

**CITY OF ATHENS, TENNESSEE  
SANITATION FUND BUDGET  
FISCAL YEAR 2017-2018**

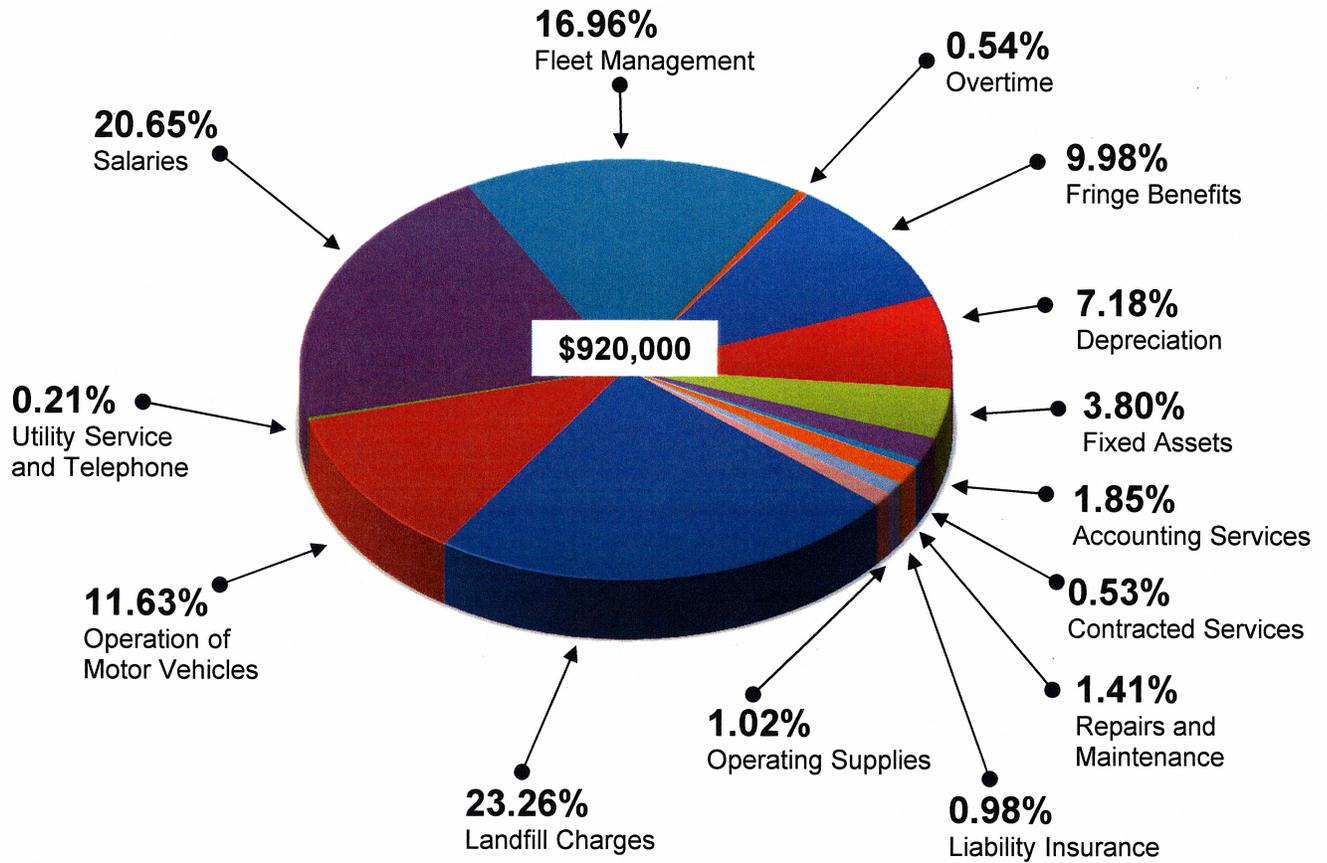
This fund was established expressly to account for financial activities related to the management of solid waste. This includes the collection, transportation and disposal of commercial, industrial and residential refuse.



**CITY OF ATHENS, TENNESSEE  
SANITATION FUND BUDGET  
FISCAL YEAR 2017-2018**

This fund was established expressly to account for financial activities related to the management of solid waste. This includes the collection, transportation and disposal of commercial, industrial and residential refuse.

**Budgeted Expenditures**



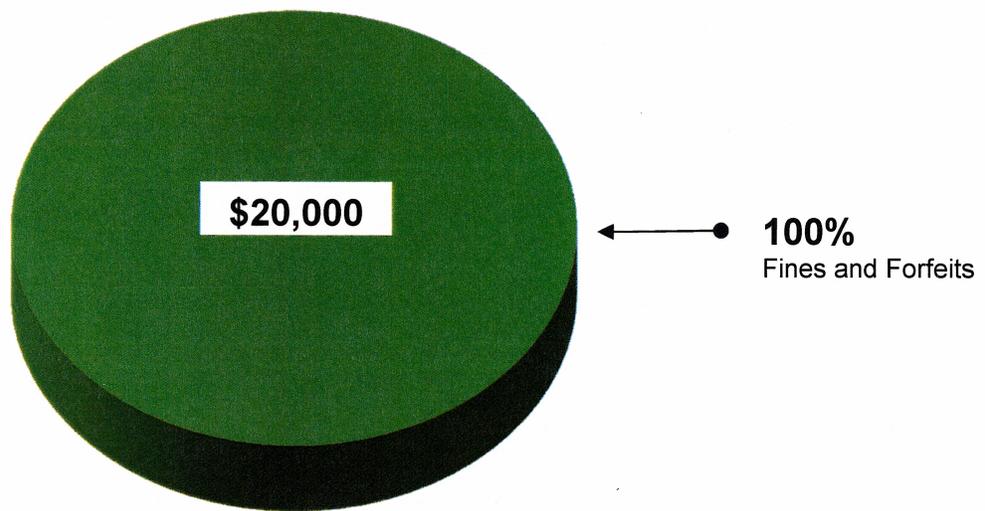
**CITY OF ATHENS, TENNESSEE  
SANITATION FUND  
FISCAL YEAR 2017-2018**

| <u>REVENUES</u>                       | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|---------------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| CHARGES FOR SERVICES                  |                             |                             |                                |                               |
| Industrial/Commercial Refuse Charges  | 405,717                     | 410,944                     | 400,000                        | 390,000                       |
| Residential Refuse Collection Charges | 485,737                     | 520,514                     | 490,000                        | 522,500                       |
| Penalty                               | 5,414                       | 4,875                       | 4,000                          | 4,000                         |
| Miscellaneous Income                  | 6,247                       | 5,353                       | 10,500                         | 2,000                         |
| <b>TOTAL CHARGES FOR SERVICES</b>     | <u>903,115</u>              | <u>941,686</u>              | <u>904,500</u>                 | <u>918,500</u>                |
| INTEREST                              | 295                         | 1,156                       | 500                            | 1,500                         |
| <b>TOTAL REVENUES</b>                 | <u>903,410</u>              | <u>942,842</u>              | <u>905,000</u>                 | <u>920,000</u>                |
| <u>EXPENDITURES</u>                   |                             |                             |                                |                               |
| Salaries                              | 161,210                     | 172,099                     | 191,000                        | 190,000                       |
| Overtime                              | 1,959                       | 7,899                       | 5,000                          | 5,000                         |
| Fica                                  | 10,943                      | 12,458                      | 15,000                         | 15,000                        |
| Group Life & Health Insurance         | 20,995                      | 14,254                      | 21,000                         | 30,000                        |
| Retirement                            | 59,670                      | 49,416                      | 31,700                         | 34,000                        |
| Workers Compensation Insurance        | 6,023                       | 7,747                       | 8,100                          | 8,800                         |
| Disability Insurance                  | 606                         | 576                         | 700                            | 700                           |
| Deferred Compensation                 | 623                         | 0                           | 3,300                          | 3,300                         |
| Printing                              | 382                         | 0                           | 700                            | 700                           |
| Utilities                             | 664                         | 1,079                       | 1,600                          | 1,600                         |
| Telephone                             | 290                         | 292                         | 300                            | 300                           |
| Accounting Services                   | 16,508                      | 16,606                      | 17,000                         | 17,000                        |
| Repairs & Maintenance                 | 14,671                      | 16,187                      | 13,000                         | 13,000                        |
| Landfill Charges                      | 201,760                     | 212,254                     | 214,000                        | 214,000                       |
| Clothing & Uniforms                   | 1,302                       | 1,707                       | 2,200                          | 2,200                         |
| Other Operating Supplies              | 3,322                       | 2,929                       | 6,500                          | 6,500                         |
| Gasoline & Diesel                     | 57,824                      | 40,615                      | 65,000                         | 62,000                        |
| Tires & Tubes                         | 9,708                       | 9,868                       | 15,000                         | 15,000                        |
| Vehicle & Equipment Parts             | 29,351                      | 24,852                      | 30,000                         | 30,000                        |
| Fleet Management                      | 126,000                     | 126,000                     | 156,000                        | 156,000                       |
| Contracted Services                   | 6,844                       | 5,747                       | 4,900                          | 4,900                         |
| Liability Insurance                   | 14,295                      | 8,598                       | 9,000                          | 9,000                         |
| Depreciation                          | 24,509                      | 0                           | 66,000                         | 66,000                        |
| Fixed Assets                          | 25,269                      | 34,147                      | 28,000                         | 35,000                        |
| <b>TOTAL EXPENDITURES</b>             | <u>794,728</u>              | <u>765,330</u>              | <u>905,000</u>                 | <u>920,000</u>                |

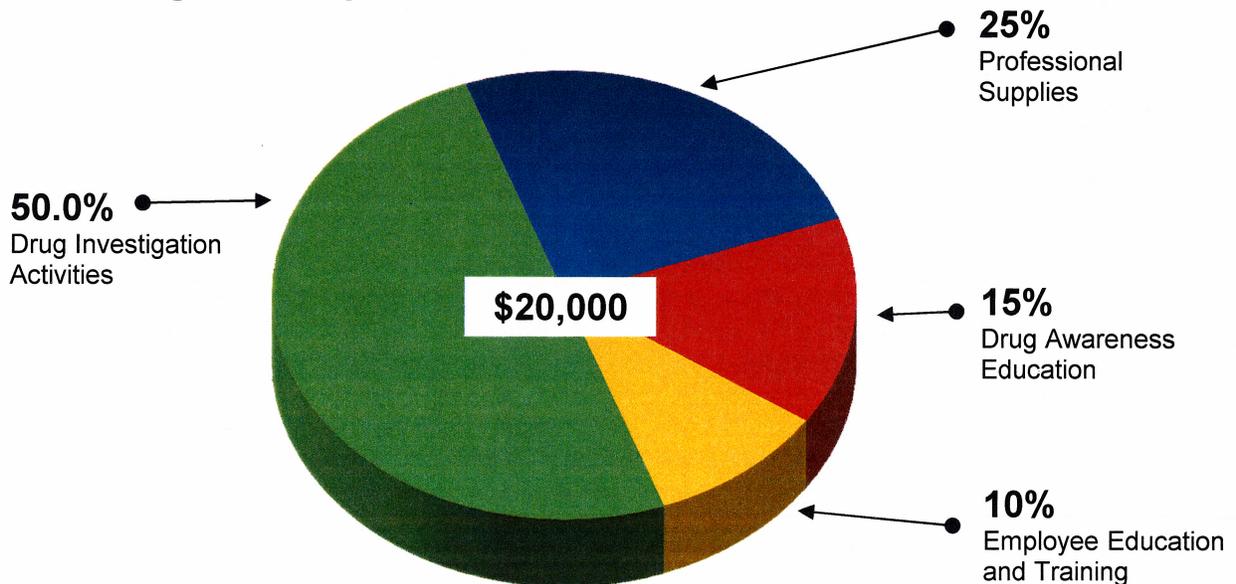
**CITY OF ATHENS, TENNESSEE  
DRUG FUND  
FISCAL YEAR 2017-2018**

This fund was established expressly to account for financial activities related to drug revenues and expenditures. This includes revenues for drug fines and forfeitures and expenditures for drug enforcement, education and treatment.

**Budgeted Revenues**



**Budgeted Expenditures**



**CITY OF ATHENS, TENNESSEE  
DRUG FUND  
FISCAL YEAR 2017-2018**

| <u>REVENUES</u>               | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|-------------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| Fines and Forfeits            | 29,882                      | 34,850                      | 22,000                         | 20,000                        |
| Interest                      | <u>186</u>                  | <u>419</u>                  | <u>0</u>                       | <u>0</u>                      |
| <b>TOTAL REVENUES</b>         | <b><u><u>30,068</u></u></b> | <b><u><u>35,269</u></u></b> | <b><u><u>22,000</u></u></b>    | <b><u><u>20,000</u></u></b>   |
| <br>                          |                             |                             |                                |                               |
| <u>EXPENDITURES</u>           |                             |                             |                                |                               |
| Employee Education & Training | 0                           | 0                           | 2,000                          | 2,000                         |
| Professional Supplies         | 19,324                      | 64,244                      | 5,000                          | 5,000                         |
| Drug Awareness Education      | 0                           | 0                           | 3,000                          | 3,000                         |
| Drug Investigation Activities | 0                           | 0                           | 12,000                         | 10,000                        |
| Fixed Assets                  | <u>27,606</u>               | <u>0</u>                    | <u>0</u>                       | <u>0</u>                      |
| <b>TOTAL EXPENDITURES</b>     | <b><u><u>46,930</u></u></b> | <b><u><u>64,244</u></u></b> | <b><u><u>22,000</u></u></b>    | <b><u><u>20,000</u></u></b>   |

**ORDINANCE NO. 1063****“AN ORDINANCE TO ADOPT A BUDGET AND SET THE TAX RATE ON TAXABLE PROPERTY LOCATED WITHIN THE CORPORATE LIMITS OF THE CITY OF ATHENS, TENNESSEE, FOR THE FISCAL YEAR JULY 1, 2017 THROUGH JUNE 30, 2018.”**

WHEREAS, the Council for the City of Athens, Tennessee, after much consideration and study of the budget prepared and submitted by the City Manager, considers said budget to be in complete detail showing the financial condition of the City for the past fiscal year, and the proposed budget and expenditures for the various departments for the fiscal year beginning July 1, 2017 through June 30, 2018.

**SECTION 1.** NOW, THEREFORE, BE IT ORDAINED BY THE CITY OF ATHENS, TENNESSEE, AS FOLLOWS:

That the budget hereto attached and made a part hereof consisting of the following words and figures, be and is hereby adopted as the Budget for the City of Athens, Tennessee, for the Fiscal Year beginning July 1, 2017 and extending through June 30, 2018.

|  | <u>Actual</u><br><u>2015-2016</u> | <u>Estimated</u><br><u>2016-2017</u> | <u>Proposed</u><br><u>2017-2018</u> |
|--|-----------------------------------|--------------------------------------|-------------------------------------|
| <b><u>GENERAL FUND REVENUES</u></b>      |                                   |                                      |                                     |
| Taxes                                    | 12,835,624                        | 12,319,000                           | 12,502,000                          |
| Intergovernmental Revenue                | 1,962,408                         | 1,786,000                            | 1,821,000                           |
| Charges for Services                     | 262,808                           | 249,000                              | 236,000                             |
| Fines and Forfeits                       | 493,339                           | 461,000                              | 121,000                             |
| Interest                                 | 16,892                            | 10,000                               | 20,000                              |
| Miscellaneous                            | 60,263                            | 20,000                               | 20,000                              |
| <b>TOTAL GENERAL FUND REVENUES</b>       | <b>15,631,334</b>                 | <b>14,845,000</b>                    | <b>14,720,000</b>                   |
| <b>GENERAL FUND OPENING BALANCE</b>      | <b>7,827,979</b>                  | <b>6,220,000</b>                     | <b>6,220,000</b>                    |
| <b>TOTAL GENERAL FUND</b>                | <b>23,459,313</b>                 | <b>21,065,000</b>                    | <b>20,940,000</b>                   |
| <b><u>DEBT SERVICE FUND REVENUES</u></b> |                                   |                                      |                                     |
| Transfers                                | 1,215,000                         | 790,000                              | 0                                   |
| Interest                                 | 7,507                             | 5,000                                | 0                                   |
| <b>TOTAL DEBT SERVICE FUND REVENUES</b>  | <b>1,222,507</b>                  | <b>795,000</b>                       | <b>0</b>                            |
| <b>DEBT SERVICE FUND OPENING BALANCE</b> | <b>2,465,440</b>                  | <b>2,913,000</b>                     | <b>0</b>                            |
| <b>TOTAL DEBT SERVICE FUND</b>           | <b>3,687,947</b>                  | <b>3,708,000</b>                     | <b>0</b>                            |
| <b><u>SANITATION FUND REVENUES</u></b>   |                                   |                                      |                                     |
| Charges For Services                     | 931,458                           | 890,000                              | 910,000                             |
| Interest                                 | 1,156                             | 500                                  | 1,500                               |
| Miscellaneous                            | 10,228                            | 14,500                               | 8,500                               |
| <b>TOTAL SANITATION FUND REVENUES</b>    | <b>942,842</b>                    | <b>905,000</b>                       | <b>920,000</b>                      |
| <b>SANITATION FUND OPENING BALANCE</b>   | <b>1,968,336</b>                  | <b>1,500,000</b>                     | <b>1,500,000</b>                    |
| <b>TOTAL SANITATION FUND</b>             | <b>2,911,178</b>                  | <b>2,405,000</b>                     | <b>2,420,000</b>                    |

DRUG FUND REVENUES

|                           |            |            |            |
|---------------------------|------------|------------|------------|
| Fines and Forfeits        | 34,850     | 22,000     | 20,000     |
| Interest                  | 419        | 0          | 0          |
| TOTAL DRUG FUND REVENUES  | 35,269     | 22,000     | 20,000     |
| DRUG FUND OPENING BALANCE | 233,132    | 225,000    | 225,000    |
| TOTAL DRUG FUND           | 268,401    | 247,000    | 245,000    |
| <br>                      |            |            |            |
| TOTAL ALL FUNDS           | 30,326,839 | 27,425,000 | 23,605,000 |

GENERAL FUND EXPENDITURES

ADMINISTRATION

|                        |           |           |           |
|------------------------|-----------|-----------|-----------|
| City Manager's Office  | 279,752   | 311,900   | 319,000   |
| City Council           | 49,440    | 56,500    | 51,900    |
| City Judge             | 12,918    | 13,000    | 13,000    |
| City Attorney          | 26,211    | 20,000    | 30,000    |
| Special Appropriations | 301,300   | 321,300   | 321,300   |
| Athens City Schools    | 2,437,600 | 2,421,000 | 2,421,000 |
| Athens Utilities Board | 468,085   | 525,000   | 480,000   |
| TOTAL ADMINISTRATION   | 3,575,306 | 3,668,700 | 3,636,200 |

|         |         |         |         |
|---------|---------|---------|---------|
| FINANCE | 441,521 | 417,600 | 432,600 |
|---------|---------|---------|---------|

|                 |         |         |         |
|-----------------|---------|---------|---------|
| HUMAN RESOURCES | 201,283 | 236,200 | 195,400 |
|-----------------|---------|---------|---------|

ADMINISTRATION & EMERGENCY SERVICES

|                                |         |         |         |
|--------------------------------|---------|---------|---------|
| Administration                 | 94,217  | 94,700  | 114,100 |
| City Hall                      | 118,755 | 167,700 | 165,100 |
| Communications                 | 233,726 | 239,300 | 243,300 |
| TOTAL ADMIN. & EMERG. SERVICES | 446,698 | 501,700 | 522,500 |

COMMUNITY DEVELOPMENT

|                             |         |         |         |
|-----------------------------|---------|---------|---------|
| Administration              | 148,326 | 141,300 | 166,300 |
| Codes Enforcement           | 172,891 | 168,300 | 280,400 |
| Cemeteries                  | 30,068  | 29,200  | 29,200  |
| TOTAL COMMUNITY DEVELOPMENT | 351,285 | 338,800 | 475,900 |

POLICE

|                |           |           |           |
|----------------|-----------|-----------|-----------|
| Administration | 337,362   | 384,700   | 298,000   |
| Patrol         | 2,016,800 | 2,065,200 | 2,044,000 |
| Detective      | 179,072   | 241,800   | 242,300   |
| TOTAL POLICE   | 2,533,234 | 2,691,700 | 2,584,300 |

|   |                   |                   |                   |
|---|-------------------|-------------------|-------------------|
| <b>FIRE</b>                               |                   |                   |                   |
| Administration                            | 117,309           | 113,600           | 115,700           |
| Prevention                                | 10,380            | 15,700            | 19,100            |
| Suppression                               | 1,717,805         | 1,792,400         | 1,790,200         |
| <b>TOTAL FIRE</b>                         | <b>1,845,494</b>  | <b>1,921,700</b>  | <b>1,925,000</b>  |
| <b>PARKS &amp; RECREATION</b>             |                   |                   |                   |
| Administration                            | 208,653           | 207,400           | 213,800           |
| Maintenance                               | 497,086           | 572,000           | 795,900           |
| Swimming Pools                            | 29,013            | 37,700            | 36,600            |
| Program Planning                          | 250,792           | 257,300           | 263,800           |
| <b>TOTAL PARKS &amp; RECREATION</b>       | <b>985,544</b>    | <b>1,074,400</b>  | <b>1,310,100</b>  |
| <b>PUBLIC WORKS</b>                       |                   |                   |                   |
| Administration                            | 216,346           | 232,600           | 256,500           |
| Traffic Control                           | 158,427           | 251,000           | 271,800           |
| Street Maintenance                        | 653,057           | 932,300           | 928,000           |
| Street Construction                       | 424,007           | 506,900           | 561,400           |
| Street Cleaning                           | 737,523           | 792,800           | 826,400           |
| Fleet Maintenance                         | 277,662           | 269,400           | 300,700           |
| Animal Control                            | 106,498           | 119,200           | 123,200           |
| <b>TOTAL PUBLIC WORKS</b>                 | <b>2,573,520</b>  | <b>3,104,200</b>  | <b>3,268,000</b>  |
| <b>TRANSFERS</b>                          | <b>1,715,000</b>  | <b>890,000</b>    | <b>370,000</b>    |
| <b>TOTAL GENERAL FUND EXPENDITURES</b>    | <b>14,668,885</b> | <b>14,845,000</b> | <b>14,720,000</b> |
| <b>TOTAL DEBT SERVICE EXPENDITURES</b>    | <b>790,106</b>    | <b>3,708,000</b>  | <b>0</b>          |
| <b>TOTAL SANITATION FUND EXPENDITURES</b> | <b>765,330</b>    | <b>905,000</b>    | <b>920,000</b>    |
| <b>TOTAL DRUG FUND EXPENDITURES</b>       | <b>64,244</b>     | <b>22,000</b>     | <b>20,000</b>     |
| <b>TOTAL ALL FUNDS</b>                    | <b>16,288,565</b> | <b>19,480,000</b> | <b>15,660,000</b> |
| <b>ENDING FUND BALANCE</b>                | <b>14,038,274</b> | <b>7,945,000</b>  | <b>7,945,000</b>  |

**SECTION 2.** BE IT FURTHER ORDAINED that the budget hereto attached and made a part hereof consisting of the following words and figures, be and is hereby adopted as the Budget for the Athens City Schools, for the Fiscal Year beginning July 1, 2017 and extending through June 30, 2018, as approved by the Athens City Board of Education:

|   | <b>General<br/>Purpose<br/>Fund</b> | <b>Federal<br/>Projects<br/>Fund</b> | <b>Food<br/>Service<br/>Fund</b> | <b>Education<br/>Capital<br/>Projects<br/>Fund</b> | <b>Total<br/>All<br/>Funds</b> |
|---|-------------------------------------|--------------------------------------|----------------------------------|--|--------------------------------|
| <b>Revenues:</b>                        |                                     |                                      |                                  |  |                                |
| Local Taxes                             | 5,183,400                           | 0                                    | 0                                | 0  | 5,183,400                      |
| Charges for Services                    | 271,272                             | 0                                    | 61,000                           | 0  | 332,272                        |
| Other Local Revenues                    | 242,500                             | 0                                    | 91,950                           | 0  | 334,450                        |
| State Education Funds                   | 8,492,231                           | 0                                    | 10,500                           | 0  | 8,502,731                      |
| Federal Funds received<br>through State | 273,000                             | 1,046,627                            | 1,158,997                        | 0  | 2,478,624                      |
| Other Sources                           | 500                                 | 0                                    | 0                                | 0  | 500                            |
| <b>Total estimated revenues</b>         | <b>14,462,903</b>                   | <b>1,046,627</b>                     | <b>1,322,447</b>                 | <b>0</b>   | <b>16,831,977</b>              |
| <b>Reserves/Fund Balances</b>           | <b>3,483,142</b>                    | <b>0</b>                             | <b>258,448</b>                   | <b>1,024,246</b>                                   | <b>4,765,836</b>               |
| <b>Total available funds</b>            | <b>17,946,045</b>                   | <b>1,046,627</b>                     | <b>1,580,895</b>                 | <b>1,024,246</b>                                   | <b>21,597,813</b>              |
| <b>Expenditures:</b>                    |                                     |                                      |                                  |  |                                |
| Regular Instruction                     | 8,078,807                           | 381,639                              | 0                                | 0  | 8,460,446                      |
| Special Education                       | 603,465                             | 338,105                              | 0                                | 0  | 941,570                        |
| Student Body Education                  | 11,500                              | 0                                    | 0                                | 0  | 11,500                         |
| <b>Support Services:</b>                |                                     |                                      |                                  |  |                                |
| Attendance                              | 35,004                              | 0                                    | 0                                | 0  | 35,004                         |
| Health Services                         | 164,612                             | 0                                    | 0                                | 0  | 164,612                        |
| Other Student Support                   | 434,067                             | 55,130                               | 0                                | 0  | 489,197                        |
| Regular Instruction                     | 979,503                             | 186,013                              | 0                                | 0  | 1,165,516                      |
| Special Education                       | 102,574                             | 85,740                               | 0                                | 0  | 188,314                        |
| Education Technology                    | 299,293                             | 0                                    | 0                                | 0  | 299,293                        |
| Board of Education                      | 254,006                             | 0                                    | 0                                | 0  | 254,006                        |
| Office of Superintendent                | 242,951                             | 0                                    | 0                                | 0  | 242,951                        |
| Office of Principal                     | 734,979                             | 0                                    | 0                                | 0  | 734,979                        |
| Fiscal Services                         | 178,316                             | 0                                    | 0                                | 0  | 178,316                        |
| Operation of Plant                      | 818,568                             | 0                                    | 0                                | 0  | 818,568                        |
| Maintenance of Plant                    | 438,239                             | 0                                    | 0                                | 0  | 438,239                        |
| Transportation                          | 405,226                             | 0                                    | 0                                | 0  | 405,226                        |
| <b>Non-Instructional<br/>Services:</b>  |                                     |                                      |                                  |  |                                |
| Food Service                            | 0                                   | 0                                    | 1,322,347                        | 0  | 1,322,347                      |
| Community Services                      | 492,726                             | 0                                    | 0                                | 0  | 492,726                        |
| Early Childhood Education               | 649,611                             | 0                                    | 0                                | 0  | 649,611                        |
| Regular Capital Outlay                  | 227,192                             | 0                                    | 0                                | 0  | 227,192                        |
| Education Capital Projects              | 0                                   | 0                                    | 0                                | 1,024,246  | 1,024,246                      |
| Other Uses (Transfers)                  | 120,000                             | 0                                    | 0                                | 0  | 120,000                        |
| <b>Total expenditures</b>               | <b>15,270,639</b>                   | <b>1,046,627</b>                     | <b>1,322,347</b>                 | <b>1,024,246</b>                                   | <b>18,663,859</b>              |

SECTION 3. BE IT FURTHER ORDAINED that the taxes provided by Chapter 387 of the Public Acts of 1971 known as the Business Tax Act, as amended, are hereby enacted, ordained and levied on the businesses, business activities, vocations or occupations carried on in the City of Athens, Tennessee, at the rates and in the manner prescribed by said Act; also, the tax on the gross sales of beer sold within the corporate limits of the City of Athens, Tennessee, as provided by Chapter 76 of the Public Acts of Tennessee, as amended, for the fiscal year 2017-2018.

SECTION 4. BE IT FURTHER ORDAINED that the authority of municipalities to assess and collect certain privilege and license taxes is based upon the population of municipalities according to the Federal Census of 2010 on a graduated basis or any subsequent Federal Census or other census authorized by and certified to the Federal Government by the Tennessee State Planning Commission, whichever is latest. It is therefore, declared by the Council for the City of Athens that the official census for Athens, Tennessee, is 13,458. The levy and collections are only to the extent not repealed by Chapter 387 of the Public Acts of 1971.

SECTION 5. BE IT FURTHER ORDAINED that the City Manager or his Assistant shall collect a fee on all business licenses sold in accordance with applicable state law and said fee shall be turned over to the City for General Fund purposes. The Tennessee Department of Revenue will receive business tax payments under the Business Tax Act and the Director of Finance shall coordinate with the Tennessee Department of Revenue regarding the City receiving its appropriate share of business taxes collected pursuant to this ordinance.

SECTION 6. BE IT FURTHER ORDAINED that the tax rate for the year 2017-2018 be and is hereby fixed at \$1.3628 on each ONE HUNDRED DOLLARS (\$100.00) assessed value of taxable property located within the corporate limits of the City of Athens, Tennessee.

SECTION 7. BE IT FURTHER ORDAINED that refuse collection and disposal charges for fiscal year 2017-2018 is hereby fixed as follows: small professional, commercial or business establishments operating within the City of Athens shall pay a minimum fee of \$9.50 per month; large professional, commercial or business establishments operating within the City of Athens shall pay a minimum fee of \$28.50 per month; all residences within the City of Athens shall pay a minimum fee of \$9.50 per month.

SECTION 8. BE IT FURTHER ORDAINED that the Mayor and City Manager, by appropriate authorization may borrow upon tax anticipation notes such sums or sum of money as may be necessary to defray current operating expenses, provided however, that such notes shall bear interest at a rate not to exceed one (1%) percent in excess of prime interest rates set by New York Banks and shall not be borrowed for a period longer than the current fiscal year and said sums shall not exceed fifty percent (50%) of the annual tax levy as set out in Section 5 of the Corporate Powers of the Charter of the City of Athens, Tennessee, said interest to be exempt from all Federal, State, and Municipal taxation.

SECTION 9. BE IT FURTHER ORDAINED that the City of Athens has no debt service requirements for the 2017-2018 fiscal year due to the retirement of the 2003 School Renovation loan in May, 2017.

SECTION 10. BE IT FURTHER ORDAINED that Capital Improvements for the 2017-2018 fiscal year are estimated to be as follows:

| <u>Project</u>                      |              |
|-------------------------------------|--------------|
| Equipment and property improvements | \$ 1,084,800 |
| Paving                              | \$ 500,000   |

SECTION 11. BE IT FURTHER ORDAINED the City maintains an Internal Service Fund for its Fleet Management. It is hereby acknowledged that the Fleet Management Fund's estimated revenues and expenditures for the 2017-2018 fiscal year are as follows:

|                               |           |
|-------------------------------|-----------|
| Estimated Revenues:           |           |
| Transfer from General Fund    | 665,500   |
| Transfer from Sanitation Fund | 156,000   |
| Miscellaneous                 | 40,000    |
| Total estimated revenues      | 861,500   |
| Beginning Net Assets          | 3,250,000 |
|                               |           |
| Estimated Expenditures        | 232,000   |
| Ending Net Assets             | 3,879,500 |

SECTION 12. BE IT FURTHER ORDAINED that the City maintains an additional Enterprise Fund for its Conference Center. It is hereby acknowledged that the Conference Center Fund's estimated revenues and expenditures for the 2017-2018 fiscal year are as follows:

|                          |           |
|--------------------------|-----------|
| Estimated Revenues:      |           |
| Rental Income            | 20,000    |
| Total estimated revenues | 20,000    |
| Beginning Net Assets     | 1,100,000 |
|                          |           |
| Estimated Expenditures   | 20,000    |
| Ending Net Assets        | 1,100,000 |

SECTION 13. BE IT FURTHER ORDAINED that if for any reason a budget ordinance is not adopted prior to the beginning of the next fiscal year, the appropriations in this budget ordinance shall become the appropriations for the next fiscal year until the adoption of the new budget ordinance in accordance with Section 6-56-210, *Tennessee Code Annotated* provided sufficient revenues are being collected to support the continuing appropriations. Approval for a continuation budget will be requested from the Director of the State and Local Finance Division in the Office of the Comptroller of the Treasury if any indebtedness is outstanding.

SECTION 14. BE IT FURTHER ORDAINED that all Ordinances, and parts of Ordinances in conflict with this Ordinance shall be, and the same are, hereby repealed and superseded.

SECTION 15. BE IT FURTHER ORDAINED that if any section, paragraph, clause, or sentence of this Ordinance shall be held invalid by a Court of competent jurisdiction, such holding shall not affect the remaining sections, paragraphs, clauses, and sentences.

SECTION 16. BE IT FURTHER ORDAINED in that the fiscal year begins on July 1, 2017, and time is of the essence, therefore, this Ordinance is declared to be an emergency ordinance to take effect from and after its passage.

**PASSED ON FIRST READING:** May 16, 2017

**PASSED ON SECOND READING:** June 20, 2017

**DATE OF PUBLIC HEARING:** June 20, 2017

\_\_\_\_\_  
CHARLES T. BURRIS, II, Mayor

\_\_\_\_\_  
C. SETH SUMNER, City Manager

APPROVED AS TO FORM:

\_\_\_\_\_  
H. CHRIS TREW, City Attorney

**CITY OF ATHENS, TENNESSEE  
PROPERTY TAX LEVY AND RATE INFORMATION  
FISCAL YEAR 2017-2018**

| <b>TAXABLE PROPERTY</b>                       | <b>ESTIMATED<br/>ACTUAL<br/>VALUE</b> | <b>ASSESSMENT<br/>RATE</b> | <b>ASSESSED<br/>VALUE</b> |
|---|---------------------------------------|----------------------------|---------------------------|
| Industrial & Commercial<br>-Real Estate       | 447,961,000                           | 40%                        | 180,409,600               |
| Industrial & Commercial<br>-Personal Property | 329,583,000                           | 30%                        | 102,380,000               |
| Residential & Farm<br>-Real Estate            | 484,800,000                           | 25%                        | 122,266,400               |
| Public Utilities<br>-Real Estate              | 786,700                               | 55%                        | <u>432,700</u>            |
| Total Assessed Value                          |                                       |                            | 405,488,700               |
| Tax Rate                                      |                                       |                            | <u>1.3628</u>             |
| Total Taxes                                   |                                       |                            | 5,526,000                 |
| Less: Reserve for Delinquency (5.0%)          |                                       |                            | <u>276,000</u>            |
| Current Budget                                |                                       |                            | <u><u>5,250,000</u></u>   |

**CITY OF ATHENS, TENNESSEE  
FIXED ASSET SUMMARY  
FISCAL YEAR 2017-2018**

**GENERAL FUND**

|  |                                      |               |        |
|--|--------------------------------------|---------------|--------|
| <b>FINANCE</b>                                 | Computer Equipment Replacements      | <u>25,000</u> |        |
|  | <b>TOTAL FINANCE</b>                 |               | 25,000 |
| <b>COMMUNITY DEVELOPMENT-ADMIN</b>             | Tablet                               | 1,000         |        |
| <b>COMMUNITY DEVELOPMENT-CODES</b>             | Tablets                              | 3,000         |        |
|  | 3 Used Vehicles                      | <u>30,000</u> |        |
|  | <b>TOTAL COMMUNITY DEVELOPMENT</b>   |               | 34,000 |
| <b>POLICE PATROL</b>                           | Equipment For New Patrol Vehicles    | <u>9,000</u>  |        |
|  | <b>TOTAL POLICE</b>                  |               | 9,000  |
| <b>FIRE SUPPRESSION</b>                        | SCBA Bottle Replacements             | 6,000         |        |
|  | Commercial Washer                    | 6,000         |        |
|  | Furniture                            | 1,000         |        |
|  | 3 New Radios                         | 3,000         |        |
| <b>FIRE PREVENTION</b>                         | Tablets                              | <u>2,100</u>  |        |
|  | <b>TOTAL FIRE</b>                    |               | 18,100 |
| <b>PARKS AND RECREATION<br/>ADMINISTRATIVE</b> | Software                             | 2,500         |        |
| <b>PARKS AND RECREATION<br/>MAINTENANCE</b>    | Camera Replacements at Regional Park | 2,500         |        |
|  | Weedeater/Pressure Washer            | 800           |        |
| <b>PARKS AND RECREATION<br/>PROGRAMS</b>       | Pitching Machine                     | 700           |        |
|  | Little League Pitching Mounds        | <u>6,000</u>  |        |
|  | <b>TOTAL PARKS AND RECREATION</b>    |               | 12,500 |

**CITY OF ATHENS, TENNESSEE  
FIXED ASSET SUMMARY  
FISCAL YEAR 2017-2018**

|   |                                      |                         |
|---|--------------------------------------|-------------------------|
| <b>PUBLIC WORKS ADMINISTRATIVE</b>      | Radios                               | 7,700                   |
|   | Large Format Scanner                 | 2,500                   |
|   | Miscellaneous Equipment              | 1,000                   |
| <b>PUBLIC WORKS TRAFFIC CONTROL</b>     | Traffic Signal Replacement           | 40,000                  |
|   | High Mast Lighting Exit 49           | 30,000                  |
| <b>PUBLIC WORKS STREET MAINTENANCE</b>  | Auxiliary Fuel Tank                  | 1,000                   |
| <b>PUBLIC WORKS STREET CONSTRUCTION</b> | Jetter Truck                         | 53,000                  |
|   | Salt Spreader                        | 17,000                  |
| <b>PUBLIC WORKS FLEET MAINTENANCE</b>   | Vehicle Lift                         | 21,000                  |
|   | Air Compressor                       | 3,000                   |
|   | Porta Cool Fan                       | 3,000                   |
| <b>PUBLIC WORKS ANIMAL CONTROL</b>      | Various Equipment                    | <u>2,000</u>            |
|   | <b>TOTAL PUBLIC WORKS</b>            | <u>181,200</u>          |
|   | <b>TOTAL GENERAL FUND</b>            | <u><u>279,800</u></u>   |
| <b>CAPITAL PROJECTS FUND</b>            | Software for Finance and HR          | 240,000                 |
|   | Heritage Park Pavilion and Bathrooms | 230,000                 |
|   | Market Park Sidewalk Expansion       | 100,000                 |
|   | Garage Renovation                    | <u>200,000</u>          |
|   | <b>TOTAL CAPITAL PROJECTS FUND</b>   | <u><u>770,000</u></u>   |
| <b>SANITATION FUND</b>                  | Dumpster Refurbishing and Lids       | 15,500                  |
|   | New Dumpsters                        | 18,000                  |
|   | Dumpster Locks                       | <u>1,500</u>            |
|   | <b>TOTAL SANITATION FUND</b>         | <u><u>35,000</u></u>    |
|   | <b>TOTAL ALL FUNDS</b>               | <u><u>1,084,800</u></u> |

**CITY OF ATHENS, TENNESSEE  
FLEET MANAGEMENT SUMMARY  
FISCAL YEAR 2017-2018**

|                              |                       |
|------------------------------|-----------------------|
| <b>POLICE</b>                |                       |
| 2 Patrol Cars                | 60,000                |
| <br>                         |                       |
| <b>PUBLIC WORKS</b>          |                       |
| Traffic Control Van          | 50,000                |
| Asphalt Sealer               | 45,000                |
| Asphalt Compactor            | 33,000                |
| Trailer                      | 6,800                 |
| Dump Truck                   | 70,000                |
| <br>                         |                       |
| <b>SANITATION</b>            |                       |
| Pride Car Trailers           | <u>50,000</u>         |
| <br>                         |                       |
| <b>TOTAL FLEET PURCHASES</b> | <u><u>314,800</u></u> |

**CITY OF ATHENS, TENNESSEE  
DEBT SERVICE SCHEDULE  
FISCAL YEAR 2017-2018**

**DEBT ISSUE 2004 LOAN**

|                                     |   |
|-------------------------------------|---|
| <u>ORIGINAL AMOUNT</u><br>6,300,000 | <u>NAME OF ISSUE</u><br>Loan through TN Municipal Bond Fund, Series 2004 dated 01/23/04<br>Funded By The General Fund<br>Paid in full in May 2017 |
|-------------------------------------|---|

| <u>PRINCIPAL (By Issue)</u> | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|-----------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| 2004 Loan                   | <u>747,000</u>              | <u>770,000</u>              | <u>1,610,000</u>               | <u>0</u>                      |
| TOTAL PRINCIPAL             | <u><u>747,000</u></u>       | <u><u>770,000</u></u>       | <u><u>1,610,000</u></u>        | <u><u>0</u></u>               |

| <u>INTEREST (By Issue)</u> | <u>ACTUAL<br/>2014-2015</u> | <u>ACTUAL<br/>2015-2016</u> | <u>ESTIMATED<br/>2016-2017</u> | <u>BUDGETED<br/>2017-2018</u> |
|----------------------------|-----------------------------|-----------------------------|--------------------------------|-------------------------------|
| 2004 Loan                  | <u>21,927</u>               | <u>17,533</u>               | <u>20,000</u>                  | <u>0</u>                      |
| TOTAL INTEREST             | <u><u>21,927</u></u>        | <u><u>17,533</u></u>        | <u><u>20,000</u></u>           | <u><u>0</u></u>               |

**CITY OF ATHENS, TENNESSEE  
INTERFUND TRANSFERS  
FISCAL YEAR 2017-2018**

| FUND                     | ACTUAL<br>2014-2015 |                  | ACTUAL<br>2015-2016 |                  | ESTIMATED<br>2016-2017 |                  | BUDGETED<br>2017-2018 |                |
|--------------------------|---------------------|------------------|---------------------|------------------|------------------------|------------------|-----------------------|----------------|
|                          | IN                  | OUT              | IN                  | OUT              | IN                     | OUT              | IN                    | OUT            |
| GENERAL FUND             |                     | 790,000          |                     | 1,715,000        |                        | 890,000          |                       | 370,000        |
| DEBT SERVICE FUND        | 790,000             | 1,200,000        | 1,215,000           |                  | 790,000                | 2,075,000        |                       |                |
| CAPITAL IMPROVEMENT FUND | 1,200,000           |                  | 500,000             |                  | 2,175,000              |                  | 370,000               |                |
| TOTAL ALL FUNDS          | <u>1,990,000</u>    | <u>1,990,000</u> | <u>1,715,000</u>    | <u>1,715,000</u> | <u>2,965,000</u>       | <u>2,965,000</u> | <u>370,000</u>        | <u>370,000</u> |

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This not only helps in tracking expenses but also ensures compliance with tax regulations.

In the second section, the author provides a detailed breakdown of the monthly budget. It includes categories for housing, utilities, food, and entertainment. The goal is to allocate funds wisely to avoid overspending and to save for future needs.

The third section covers the topic of debt management. It suggests creating a repayment schedule for all outstanding loans and credit cards. Regular payments are crucial to avoid penalties and to improve one's credit score.

Finally, the document concludes with advice on emergency fund preparation. It recommends setting aside a portion of each month's income to build a safety net for unexpected expenses.